

**2020 GENERAL OPERATING FUND  
REVENUE**

	2019		2020		Difference	% Increase
	Budget		Budget			
Fire Levy	\$ 4,065,000	\$	4,465,000	\$	400,000	110%
Ambulance Transport Service	\$ 600,000	\$	384,000	\$	(216,000)	64%
KC EMS Levy	\$ 330,500	\$	394,000	\$	63,500	119%
Grant Revenue	\$ 2,500	\$	2,000	\$	(500)	80%
GEMT Payment Program-Ambulance Transport	\$ -	\$	216,000	\$	216,000	0%
Misc. Revenue	\$ 39,500	\$	42,500	\$	3,000	108%
<b>Total</b>	<b>\$ 5,037,500</b>	<b>\$</b>	<b>5,503,500</b>	<b>\$</b>	<b>466,000</b>	<b>109%</b>

**EXPENDITURES**

	2019		2020		Difference	% Increase
	Budget		Budget			
Personnel (Wages & Benefits)	\$ 3,673,400	\$	4,020,300	\$	346,900	109%
Administration Overhead	\$ 631,500	\$	668,900	\$	37,400	106%
Operational Equipment & Supplies	\$ 426,100	\$	456,000	\$	29,900	107%
Capital	\$ 55,000	\$	50,000	\$	(5,000)	-9%
Transfer-Out to Capital Outlay Fund	\$ 250,000	\$	250,000	\$	-	100%
<b>Total</b>	<b>\$ 5,036,000</b>	<b>\$</b>	<b>5,445,200</b>	<b>\$</b>	<b>409,200</b>	<b>108%</b>

**FUND BALANCE**

	2019		2020		Difference
	Budget		Budget		
Beginning Fund Balance	\$ 1,275,000	\$	2,225,000	\$	950,000
Change in Fund Balance (Rev - Exp)	\$ 1,500	\$	58,300	\$	56,800
<b>Ending Fund Balance</b>	<b>\$ 1,276,500</b>	<b>\$</b>	<b>2,283,300</b>	<b>\$</b>	<b>1,006,800</b>

## 2020 ADOPTED OPERATING FUND BUDGET

	2019 Budget	2020 Budget
<b>REVENUES</b>		
<b>Property Taxes</b>		
Taxes, Real and Property	4,065,000	4,465,000
Other Taxes	(1,900)	(5,000)
<b>Subtotal</b>	<b>4,063,100</b>	<b>4,460,000</b>
<b>Excise Taxes</b>		
Leasehold Tax	3,200	2,250
Forest/Timber Excise Tax	400	250
<b>Subtotal</b>	<b>3,600</b>	<b>2,500</b>
<b>Fire/EMS Services</b>		
KC EMS Levy	330,500	394,000
Permits and Licenses	10,000	10,000
Fire Protection & Emergency Medical Services	7,500	7,500
Class Fees	2,000	2,000
Protective Inspection Services	7,300	5,000
Ambulance Transport Services	600,000	384,000
<b>Subtotal</b>	<b>957,300</b>	<b>802,500</b>
<b>Grants</b>		
GEMT Payment Program-Ambulance Transport	0	216,000
State Grant-Dept of Health	1,000	1,000
Local Grants, Entitlements & Payments	1,500	1,000
<b>Subtotal</b>	<b>2,500</b>	<b>218,000</b>
<b>Other Revenues</b>		
Investment Interest	10,000	20,000
Gains/Losses on Investments	1,000	500
<b>Subtotal</b>	<b>11,000</b>	<b>20,500</b>
<b>TOTAL REVENUE</b>	<b>5,037,500</b>	<b>5,503,500</b>
		<b>109.3%</b>

## 2020 ADOPTED OPERATING FUND BUDGET

	2019 Budget	2020 Budget
<b>EXPENDITURES</b>		
<b>PERSONNEL</b>		
<b>Direct Compensation</b>		
<b>Administration</b>	<b>308,100</b>	<b>384,500</b>
Wages	275,900	344,900
Longevity	9,100	11,600
Overtime	0	0
Out of Class	13,800	9,700
Leave Cash Out	9,300	18,300
Admin Contingency	0	0
<b>Commission</b>	<b>12,500</b>	<b>12,500</b>
Wages	12,500	12,500
<b>Captains &amp; Firefighters</b>	<b>2,000,500</b>	<b>2,225,300</b>
Wages	1,589,800	1,762,100
Longevity	17,300	33,800
Overtime	144,900	156,400
Out of Class	20,100	20,000
Leave Cash Out	85,100	93,000
Deployment-State & DNR	0	0
Fire Suppression & EMS Contingency	143,300	160,000
<b>Fire &amp; EMS Special Rescue</b>	<b>30,500</b>	<b>22,000</b>
Wages	30,500	22,000
Overtime	0	0
<b>Volunteers &amp; Chaplains</b>	<b>115,000</b>	<b>180,700</b>
Wages	115,000	135,700
Overtime	0	45,000
<b>Fire Prevention &amp; Investigation</b>	<b>16,400</b>	<b>23,600</b>
Wages	8,700	16,100
Overtime	7,700	7,500
<b>Public Education</b>	<b>3,000</b>	<b>3,000</b>
Overtime	3,000	3,000
<b>Training-External Parties</b>	<b>4,000</b>	<b>3,000</b>
Overtime	4,000	3,000
<b>Training-Internal Personnel</b>	<b>201,200</b>	<b>214,800</b>
Wages	126,400	135,100
Longevity	2,300	6,100
Overtime	72,500	73,600
<b>Facilities</b>	<b>3,500</b>	<b>3,700</b>
Wages	3,500	3,700
<b>Fleet</b>	<b>0</b>	<b>3,100</b>
Wages	0	3,100
<b>Subtotal</b>	<b>2,694,700</b>	<b>3,076,200</b>
<b>Indirect Compensation</b>		
<b>Administration</b>	<b>123,500</b>	<b>139,400</b>
FICA/Medicare/FIT	4,600	5,500
Retirement	33,300	33,100
L & I	3,400	3,900
Health Insurance	61,500	81,600
HRA	13,800	15,300
Deferred Comp	6,900	0
Payroll Clearing	0	0
<b>Commission</b>	<b>1,100</b>	<b>1,100</b>

## 2020 ADOPTED OPERATING FUND BUDGET

	2019 Budget	2020 Budget
FICA/Medicare/FIT	1,000	1,000
L & I	100	100
Payroll Clearing	0	0
<b>Captains &amp; Firefighters</b>	<b>788,100</b>	<b>738,000</b>
FICA/Medicare/FIT	28,700	31,700
Retirement	176,100	116,400
L & I	66,900	77,200
Health Insurance	387,900	426,300
HRA	85,600	86,400
Deferred Comp	42,900	0
Payroll Clearing	0	0
<b>Volunteers &amp; Chaplains</b>	<b>12,000</b>	<b>16,900</b>
FICA/Medicare/FIT	8,800	13,600
Retirement	2,100	2,100
L & I	0	100
Health Insurance	1,100	1,100
Payroll Clearing	0	0
<b>Fire Suppression &amp; EMS Training</b>	<b>53,300</b>	<b>48,700</b>
FICA/Medicare/FIT	2,200	2,400
Retirement	13,500	8,700
L & I	4,000	4,600
Health Insurance	25,900	27,900
HRA	5,100	5,100
Deferred Comp	2,600	0
Payroll Clearing	0	0
Payroll Clearing	0	0
<b>Subtotal</b>	<b>978,000</b>	<b>944,100</b>
<b>Miscellaneous</b>		
Awards & Recognition	700	0
<b>Subtotal</b>	<b>700</b>	<b>0</b>
<b>PERSONNEL TOTAL</b>	<b>3,673,400</b>	<b>4,020,300</b>
	<b>73%</b>	<b>74%</b>
<b>ADMINISTRATION OVERHEAD</b>		
<b>Administration &amp; Legislative Support</b>		
<b>Administration</b>	<b>257,400</b>	<b>217,300</b>
Operating Supplies	2,300	2,500
Small Tools & Minor Equipment	3,500	10,500
Professional Services	198,700	150,000
Advertising & Printing	500	500
Bank Service Charges & Cash Management Fees	400	1,500
Communication	47,900	48,200
Taxes & Assessments	100	100
Repairs & Maintenance	0	0
Other Services & Rentals	500	500
Dues, Subscriptions, & Memberships	3,500	3,500
Refund of Deposits	0	0
Other Custodial Services	0	0
<b>Commission</b>	<b>43,900</b>	<b>32,500</b>
Operating Supplies	300	300
Small Tools & Minor Equipment	0	0
Professional Services	24,000	20,000
Advertising & Printing	1,000	1,000

## 2020 ADOPTED OPERATING FUND BUDGET

	2019 Budget	2020 Budget
Other Services & Rentals	500	500
Dues, Subscriptions, & Memberships	3,000	3,200
Intergovernmental Services	100	0
Election Costs	15,000	7,500
<b>Fire Suppression &amp; EMS</b>	<b>1,900</b>	<b>1,300</b>
Advertising & Printing	300	300
Dues, Subscriptions, & Memberships	1,600	1,000
<b>Fire Suppression &amp; EMS Volunteers</b>	<b>600</b>	<b>600</b>
Dues, Subscriptions, & Memberships	600	600
<b>Fire Prevention &amp; Investigation</b>	<b>600</b>	<b>500</b>
Dues, Subscriptions, & Memberships	600	500
<b>Public Education</b>	<b>1,000</b>	<b>1,000</b>
Advertising & Printing	1,000	1,000
<b>Subtotal</b>	<b>305,400</b>	<b>253,200</b>
<b>Infrastructure &amp; Facilities</b>		
Operating Supplies	5,500	7,000
Small Tools & Minor Equipment	1,000	11,000
Professional Services	300	0
Taxes & Assessments	3,600	4,000
Utilities Services	40,000	40,000
Repairs & Maintenance	6,000	39,200
Other Services & Rentals	500	0
<b>Subtotal</b>	<b>56,900</b>	<b>101,200</b>
<b>Support Services</b>		
<b>Fire Suppression &amp; EMS</b>	<b>262,100</b>	<b>307,500</b>
Professional Services	36,500	63,100
Professional Services-Medical	20,600	29,000
Communications	149,100	158,600
Insurance	50,000	50,000
Repairs & Maintenance	5,000	6,000
Other Services & Rentals	900	800
<b>Fire Suppression &amp; EMS Volunteers</b>	<b>3,000</b>	<b>3,400</b>
Professional Services	500	1,000
Professional Services-Medical	2,000	2,400
Other Services & Rentals	500	0
<b>Fire Prevention &amp; Investigation</b>	<b>3,600</b>	<b>3,100</b>
Professional Services	2,500	2,500
Communications	600	600
Other Services & Rentals	500	0
<b>Public Education</b>	<b>500</b>	<b>500</b>
Other Services & Rentals	500	500
<b>Subtotal</b>	<b>269,200</b>	<b>314,500</b>
<b>ADMINISTRATION OVERHEAD TOTAL</b>	<b>631,500</b>	<b>668,900</b>
<b>OPERATIONAL EQUIPMENT &amp; SUPPLIES</b>		
<b>Fire Suppression &amp; EMS</b>		
Operating Supplies	23,000	28,000
Fuel	13,500	13,200
Small Tools & Minor Equipment	17,000	16,000
<b>Subtotal</b>	<b>53,500</b>	<b>57,200</b>
<b>Fire Suppression &amp; EMS-Special Rescue</b>		
Operating Supplies	0	500

## 2020 ADOPTED OPERATING FUND BUDGET

	2019 Budget	2020 Budget
Small Tools & Minor Equipment	6,500	8,000
<b>Subtotal</b>	<b>6,500</b>	<b>8,500</b>
<b>Fire Suppression &amp; EMS-Volunteers &amp; Chaplains</b>		
Operating Supplies	1,000	500
Small Tools & Minor Equipment	500	500
<b>Subtotal</b>	<b>1,500</b>	<b>1,000</b>
<b>Fire Prevention &amp; Investigation</b>		
Operating Supplies	500	400
Small Tools & Minor Equipment	800	1,500
<b>Subtotal</b>	<b>1,300</b>	<b>1,900</b>
<b>Public Education</b>		
Operating Supplies	4,000	4,000
Small Tools & Minor Equipment	100	300
<b>Subtotal</b>	<b>4,100</b>	<b>4,300</b>
<b>Vehicles &amp; Equipment Maintenance</b>		
Operating Supplies	5,000	5,000
Small Tools & Minor Equipment	6,500	5,000
Professional Services	6,000	1,000
Repairs & Maintenance	178,500	199,500
<b>Subtotal</b>	<b>196,000</b>	<b>210,500</b>
<b>Uniforms &amp; PPE</b>		
<b>Administration</b>	<b>1,000</b>	<b>1,000</b>
Uniforms	1,000	1,000
<b>Fire Suppression &amp; EMS</b>	<b>23,800</b>	<b>51,000</b>
Uniforms	12,800	20,000
Personal Protective Equipment (Bunker Gear)	7,500	22,000
Uniform Maintenance	3,500	9,000
<b>Fire Suppression &amp; EMS-Volunteers &amp; Chaplains</b>	<b>3,600</b>	<b>0</b>
Uniforms	1,000	0
Personal Protective Equipment (Bunker Gear)	2,600	0
Uniform Maintenance	0	0
<b>Subtotal</b>	<b>28,400</b>	<b>52,000</b>
<b>Training &amp; Travel</b>		
<b>Administration</b>	<b>4,500</b>	<b>5,000</b>
Travel	1,500	2,000
Training & Conferences	3,000	3,000
<b>Commission</b>	<b>5,000</b>	<b>5,000</b>
Travel	2,500	2,500
Training & Conferences	2,500	2,500
<b>Fire Suppression &amp; EMS</b>	<b>100</b>	<b>500</b>
Travel	100	500
<b>Fire Prevention &amp; Investigation</b>	<b>1,500</b>	<b>6,000</b>
Travel	1,000	1,000
Training & Conferences	500	5,000
<b>Public Education</b>	<b>100</b>	<b>100</b>
Travel	100	100
<b>Training-External Parties</b>	<b>4,300</b>	<b>3,000</b>
Operating Supplies-CPR Classes	2,500	2,500
Small Tools & Minor Equipment	1,600	300
Advertising & Printing	200	200
<b>Training-Internal Personnel</b>	<b>119,300</b>	<b>101,000</b>
Operating Supplies	2,200	2,000

## 2020 ADOPTED OPERATING FUND BUDGET

	2019 Budget	2020 Budget
Small Tools & Minor Equipment	12,000	500
Professional Services	0	0
Communications	800	600
Travel	2,000	2,000
Other Services & Rentals	500	500
Training & Conferences	96,900	90,400
Dues, Subscriptions, & Memberships	4,900	5,000
<b>Subtotal</b>	<b>134,800</b>	<b>120,600</b>
<b>OPERATIONAL EQUIPMENT &amp; SUPPLIES TOTAL</b>	<b>426,100</b>	<b>456,000</b>
<b>PRIOR PERIOD ADJUSTMENT(S)</b>		
Prior Period Adjustment(s)	0	0
<b>PRIOR PERIOD ADJUSTMENT(S) TOTAL</b>	<b>0</b>	<b>0</b>
<b>CAPITAL</b>		
<b>Land, Buildings, &amp; Structures</b>		
Land	0	0
Buildings	0	0
Leasehold Improvements	50,000	50,000
<b>Subtotal</b>	<b>50,000</b>	<b>50,000</b>
<b>Machinery &amp; Equipment</b>		
Machinery & Equipment	5,000	0
M&E-Fire Apparatus	0	0
<b>Subtotal</b>	<b>5,000</b>	<b>0</b>
<b>CAPITAL TOTAL</b>	<b>55,000</b>	<b>50,000</b>
<b>TRANSFERS</b>		
Transfer Out-Capital Outlay Fund	250,000	250,000
<b>TRANSFERS TOTAL</b>	<b>250,000</b>	<b>250,000</b>
<b>TOTAL EXPENDITURES</b>	<b>5,036,000</b>	<b>5,445,200</b>
		<b>108.1%</b>
<b>Beginning Fund Balance</b>	<b>\$ 1,275,000.00</b>	<b>2,225,000.00</b>
<b>Estimated Change in Fund Balance</b>	<b>\$ 1,500.00</b>	<b>58,300.00</b>
<b>Estimated Ending Fund Balance</b>	<b>\$ 1,276,500.00</b>	<b>2,283,300.00</b>