

**2020 GENERAL OPERATING FUND  
REVENUE**

	YTD 11/30/2020	2020 Est Actual	2020 Budget	Difference	YTD % of Budget
Fire Levy	\$ 4,387,867	\$ 4,387,867	\$ 4,465,000	\$ (77,133)	98%
Ambulance Transport Service	\$ 599,413	\$ 646,893	\$ 600,000	\$ 46,893	100%
KC EMS Levy	\$ 382,956	\$ 382,956	\$ 394,000	\$ (11,045)	97%
Grant Revenue	\$ 20,541	\$ 20,541	\$ 2,000	\$ 18,541	1027%
Misc. Revenue	\$ 75,881	\$ 80,352	\$ 42,500	\$ 37,852	179%
<b>Total</b>	<b>\$ 5,466,657</b>	<b>\$ 5,518,608</b>	<b>\$ 5,503,500</b>	<b>\$ 15,108</b>	<b>99.3%</b>

**EXPENDITURES**

	YTD 11/30/2020	2020 Est Actual	2020 Budget	Difference	YTD % of Budget
Personnel (Wages & Benefits)	\$ 3,424,619	\$ 3,709,417	\$ 4,020,300	\$ 310,883	85%
Administration Overhead	\$ 425,521	\$ 579,689	\$ 668,900	\$ 89,211	64%
Operational Equipment & Supplies	\$ 339,889	\$ 479,158	\$ 521,000	\$ 41,842	65%
Capital	\$ 7,440	\$ 50,000	\$ 50,000	\$ -	15%
Transfer-Out to Capial Outlay Fund	\$ -	\$ 750,000	\$ 750,000	\$ -	0%
<b>Total</b>	<b>\$ 4,197,469</b>	<b>\$ 5,568,264</b>	<b>\$ 6,010,200</b>	<b>\$ 441,936</b>	<b>69.8%</b>

**FUND BALANCE**

	YTD 11/30/2020	2020 Est Actual	2020 Budget	Difference
Beginning Fund Balance	\$ 2,534,081	\$ 2,534,081	\$ 2,225,000	\$ 309,081
Change in Fund Balance (Rev - Exp)	\$ 1,269,188	\$ (49,656)	\$ (506,700)	\$ 457,044
<b>Ending Fund Balance</b>	<b>\$ 3,803,269.36</b>	<b>\$ 2,484,426</b>	<b>\$ 1,718,300</b>	<b>\$ 766,126</b>

# 2020 BUDGET REPORT

11/30/2020

	2020 Budget	2020 YTD	2020 Estimated Actual	2020 Est Actual vs Budget	YTD % of Budget
<b>REVENUES</b>					
<b>Property Taxes</b>					
Taxes, Real and Property	4,465,000	4,387,867	4,387,867	(77,133)	98%
Other Taxes	(5,000)	(3,190)	(3,480)	1,520	64%
<b>Subtotal</b>	<b>4,460,000</b>	<b>4,384,678</b>	<b>4,384,388</b>	<b>(75,612)</b>	<b>98%</b>
<b>Excise Taxes in Lieu of Property Tax</b>					
Leasehold Tax	2,250	1,140	1,244	(1,006)	51%
Forest/Timber Excise Tax	250	499	544	294	199%
<b>Subtotal</b>	<b>2,500</b>	<b>1,639</b>	<b>1,788</b>	<b>(712)</b>	<b>66%</b>
<b>Fire/EMS Services</b>					
KC EMS Levy	394,000	382,956	382,956	(11,045)	97%
Permits and Licenses	2,500	4,150	4,527	2,027	166%
Permits-Outdoor Burning	4,000	4,230	4,615	615	106%
Permits-Expo Center	3,500	1,295	1,413	(2,087)	37%
Fire Protection & Emergency Medical Services	7,500	15,764	15,764	8,264	210%
DNR & State Mobilization Reimbursement-Pers	0	2,942	2,942	2,942	0%
CPR Class Fees	2,000	680	680	(1,320)	34%
Protective Inspection Services	0	0	0	0	0%
Plan Review Fees	5,000	0	0	(5,000)	0%
Disaster Preparation Services/Disaster Recovery	0	0	0	0	0%
Ambulance Transport Services	384,000	319,380	348,415	(35,585)	83%
<b>Subtotal</b>	<b>802,500</b>	<b>731,398</b>	<b>761,312</b>	<b>(41,188)</b>	<b>91%</b>
<b>Grants &amp; Assistance</b>					
COVID-19 Non-Grant Assistance (US HHS Stimul	0	12,272	12,272	12,272	#DIV/0!
GEMT Payment Program-Ambulance Transport	216,000	280,033	298,478	82,478	130%
DHS-FEMA Grant	0	0	0	0	#DIV/0!
State Grant-Dept of Health	1,000	1,260	1,260	260	126%
Local Grants, Entitlements & Payments	1,000	7,009	7,009	6,009	701%
<b>Subtotal</b>	<b>218,000</b>	<b>300,573</b>	<b>319,018</b>	<b>101,018</b>	<b>138%</b>
<b>Other Revenues</b>					
Investment Interest	20,000	41,042	44,773	24,773	205%
Investment Interest Fee	0	(399)	(436)	(436)	0%
Gains/Losses on Investments	500	424	462	(38)	85%
Contributions & Donations	0	1,730	1,730	1,730	0%
Sale of Surplus	0	0	0	0	#DIV/0!
Judgements & Settlements	0	5	5	5	#DIV/0!
Miscellaneous Other	0	1,325	1,325	1,325	0%
Prior Period Adjustment(s)	0	0	0	0	0%
Refundable Deposits	0	0	0	0	0%
Other Custodial Activities	0	0	0	0	0%
Insurance Recoveries	0	4,244	4,244	4,244	0%
<b>Subtotal</b>	<b>20,500</b>	<b>48,370</b>	<b>52,103</b>	<b>31,603</b>	<b>236%</b>
<b>Transfers</b>					
Transfer in from Capital Fund	0	0	0	0	
<b>Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL REVENUE</b>	<b>5,503,500</b>	<b>5,466,656.82</b>	<b>5,518,608.22</b>	<b>15,108</b>	<b>99%</b>
			<b>100.3%</b>		

# 2020 BUDGET REPORT

11/30/2020

	2020 Budget	2020 YTD	2020 Estimated Actual	2020 Est Actual vs Budget	YTD % of Budget
<b>EXPENDITURES</b>					
<b>PERSONNEL</b>					
<b>Direct Compensation</b>					
Administration	384,500	345,754	375,166	9,334	90%
Commission	12,500	5,376	5,865	6,635	43%
Captains & Firefighters	2,225,300	1,988,616	2,155,408	69,892	89%
Fire & EMS Special Rescue	22,000	14,907	16,262	5,738	68%
Volunteers & Chaplains	135,700	78,557	85,698	50,002	58%
Fire Prevention & Investigation	23,600	16,514	18,015	5,585	70%
Public Education	3,000	0	0	3,000	0%
Training-External Parties	3,000	389	424	2,576	13%
Training-Internal Personnel	259,800	178,220	194,422	65,378	69%
Facilities	3,700	3,313	3,614	86	90%
Vehicles & Equipment Maintenance	3,100	2,510	2,738	362	81%
<b>Subtotal</b>	<b>3,076,200</b>	<b>2,634,155</b>	<b>2,857,612</b>	<b>218,588</b>	<b>86%</b>
<b>Indirect Compensation</b>					
Administration	139,400	119,689	128,282	11,118	86%
Commission	1,100	434	474	626	39%
Captains & Firefighters	738,000	630,139	679,698	58,302	85%
Volunteers & Chaplains	16,900	7,562	8,200	8,700	45%
Fire Suppression & EMS Training	48,700	32,639	35,152	13,548	67%
<b>Subtotal</b>	<b>944,100</b>	<b>790,464</b>	<b>851,805</b>	<b>92,295</b>	<b>84%</b>
<b>PERSONNEL TOTAL</b>	<b>4,020,300</b>	<b>3,424,619</b>	<b>3,709,417</b>	<b>310,883</b>	<b>85%</b>
	66.9%	81.6%	66.6%		
<b>ADMINISTRATION OVERHEAD</b>					
<b>Administration &amp; Legislative Support</b>					
Administration	217,300	130,907	177,235	40,065	60%
Operating Supplies	2,500	709	773	1,727	28%
Small Tools & Minor Equipment	10,500	3,468	3,783	6,717	33%
Professional Services	150,000	57,472	100,000	50,000	38%
Bank Service Charges & Cash Management Fees	1,500	1,363	1,486	14	91%
Advertising & Printing	500	1,220	1,331	(831)	244%
Communication	48,200	34,993	38,175	10,025	73%
Taxes & Assessments	100	53	58	42	53%
Repairs & Maintenance	0	0	0	0	0%
Other Services	500	25,181	25,181	(24,681)	5036%
Dues, Subscriptions, & Memberships	3,500	4,000	4,000	(500)	114%
Refund of Deposits	0	0	0	0	0%
Other Custodial Services	0	2,448	2,448	(2,448)	0%
<b>Commission</b>	<b>32,500</b>	<b>21,602</b>	<b>25,719</b>	<b>6,781</b>	<b>66%</b>
Operating Supplies	300	0	0	300	0%
Small Tools & Minor Equipment	0	0	0	0	0%
Professional Services	0	0	0	0	0%
Professional Services-Legal	20,000	10,090	11,007	8,993	50%
Election Costs	7,500	11,473	11,473	(3,973)	153%
Advertising & Printing	1,000	39	39	961	4%
Other Services & Rentals	500	0	0	500	0%
Dues, Subscriptions, & Memberships	3,200	0	3,200	0	0%
<b>Fire Suppression &amp; EMS</b>	<b>1,300</b>	<b>5,556</b>	<b>5,556</b>	<b>(4,256)</b>	<b>427%</b>
Advertising & Printing	300	84	84	216	28%
Dues, Subscriptions, & Memberships	1,000	600	600	400	60%
Awards & Recognition	0	4,872	4,872	(4,872)	#DIV/0!
<b>Fire Suppression &amp; EMS Volunteers</b>	<b>600</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>0%</b>
Dues, Subscriptions, & Memberships	600	0	0	600	0%
<b>Fire Prevention &amp; Investigation</b>	<b>500</b>	<b>100</b>	<b>100</b>	<b>400</b>	<b>20%</b>
Advertising & Printing	0	0	0	0	0%
Dues, Subscriptions, & Memberships	500	100	100	400	20%
<b>Public Education</b>	<b>1,000</b>	<b>504</b>	<b>504</b>	<b>496</b>	<b>50%</b>
Advertising & Printing	1,000	504	504	496	50%
<b>Subtotal</b>	<b>253,200</b>	<b>158,669</b>	<b>209,114</b>	<b>44,086</b>	<b>63%</b>
<b>Infrastructure &amp; Facilities</b>					
Operating Supplies	7,000	4,342	4,737	2,263	62%
Small Tools & Minor Equipment	11,000	20,237	20,237	(9,237)	184%
Professional Services	0	0	0	0	0%
Taxes & Assessments	4,000	3,816	3,816	184	95%
Utilities Services	40,000	29,287	31,950	8,050	73%
Repairs & Maintenance	39,200	24,017	26,200	13,000	61%
Other Services & Rentals	0	236	236	(236)	0%
<b>Subtotal</b>	<b>101,200</b>	<b>81,935</b>	<b>87,176</b>	<b>14,024</b>	<b>81%</b>
<b>Support Services</b>					
<b>Fire Suppression &amp; EMS</b>	<b>307,500</b>	<b>182,291</b>	<b>280,584</b>	<b>26,916</b>	<b>59%</b>
Professional Services	63,100	56,602	63,100	0	90%
Professional Services-Medical	29,000	1,838	29,000	0	6%
Professional Services-COVID-19	0	1,229	1,229	(1,229)	#DIV/0!
Communications	158,600	119,584	130,455	28,145	75%
Insurance	50,000	0	50,000	0	0%

# 2020 BUDGET REPORT

11/30/2020

	2020 Budget	2020 YTD	2020 Estimated Actual	2020 Est Actual vs Budget	YTD % of Budget
Repairs & Maintenance	6,000	3,020	6,000	0	50%
Other Services & Rentals	800	18	800	0	2%
<b>Fire Suppression &amp; EMS Volunteers</b>	<b>3,400</b>	<b>1,682</b>	<b>1,785</b>	<b>1,615</b>	<b>49%</b>
Professional Services	1,000	552	552	448	55%
Professional Services-Medical	2,400	1,130	1,233	1,167	47%
Other Services & Rentals	0	0	0	0	0%
<b>Fire Prevention &amp; Investigation</b>	<b>3,100</b>	<b>462</b>	<b>504</b>	<b>2,596</b>	<b>15%</b>
Professional Services	2,500	0	0	2,500	0%
Communications	600	462	504	96	77%
Other Services & Rentals	0	0	0	0	0%
<b>Public Education</b>	<b>500</b>	<b>482</b>	<b>526</b>	<b>(26)</b>	<b>96%</b>
Communications	0	482	526	(526)	0%
Other Services & Rentals	500	0	0	500	0%
<b>Subtotal</b>	<b>314,500</b>	<b>184,918</b>	<b>283,399</b>	<b>31,101</b>	<b>59%</b>
<b>ADMINISTRATION OVERHEAD TOTAL</b>	<b>668,900</b>	<b>425,521</b>	<b>579,689</b>	<b>89,211</b>	<b>64%</b>
<b>OPERATIONAL EQUIPMENT &amp; SUPPLIES</b>					
<b>Fire Suppression &amp; EMS</b>					
Operating Supplies	28,000	17,712	19,323	8,677	63%
Operating Supplies-COVID-19	50,000	34,087	76,500	(26,500)	68%
Fuel	13,200	8,023	8,752	4,448	61%
Small Tools & Minor Equipment	16,000	14,621	16,000	0	91%
<b>Subtotal</b>	<b>107,200</b>	<b>74,444</b>	<b>120,575</b>	<b>(13,375)</b>	<b>69%</b>
<b>Fire Suppression &amp; EMS-Special Rescue</b>					
Operating Supplies	500	9	10	490	2%
Small Tools & Minor Equipment	23,000	13,451	13,451	9,549	58%
<b>Subtotal</b>	<b>23,500</b>	<b>13,460</b>	<b>13,461</b>	<b>10,039</b>	<b>57%</b>
<b>Fire Suppression &amp; EMS-Volunteers &amp; Chaplains</b>					
Operating Supplies	500	0	0	500	0%
Small Tools & Minor Equipment	500	0	0	500	0%
<b>Subtotal</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>0%</b>
<b>Fire Prevention &amp; Investigation</b>					
Operating Supplies	400	16	18	382	4%
Small Tools & Minor Equipment	1,500	881	961	539	59%
<b>Subtotal</b>	<b>1,900</b>	<b>897</b>	<b>978</b>	<b>922</b>	<b>47%</b>
<b>Public Education</b>					
Operating Supplies	4,000	0	4,000	0	0%
Small Tools & Minor Equipment	300	(50)	300	0	-17%
<b>Subtotal</b>	<b>4,300</b>	<b>(50)</b>	<b>4,300</b>	<b>0</b>	<b>-1%</b>
<b>Vehicles &amp; Equipment Maintenance</b>					
Operating Supplies	5,000	3,295	5,000	0	66%
Small Tools & Minor Equipment	5,000	14,079	14,079	(9,079)	282%
Professional Services	1,000	5,578	5,578	(4,578)	558%
Repairs & Maintenance	199,500	148,296	175,000	24,500	74%
<b>Subtotal</b>	<b>210,500</b>	<b>171,248</b>	<b>199,657</b>	<b>10,843</b>	<b>81%</b>
<b>Uniforms &amp; PPE</b>					
<b>Administration</b>	<b>1,000</b>	<b>781</b>	<b>781</b>	<b>219</b>	<b>78%</b>
Uniforms	1,000	781	781	219	78%
<b>Fire Suppression &amp; EMS</b>	<b>51,000</b>	<b>17,575</b>	<b>42,476</b>	<b>8,524</b>	<b>34%</b>
Uniforms	20,000	4,841	20,000	0	24%
Bunker Gear	22,000	12,298	22,000	0	56%
Uniform Maintenance	9,000	436	476	8,524	5%
<b>Fire Suppression &amp; EMS-Volunteers &amp; Chaplain</b>	<b>0</b>	<b>4,323</b>	<b>4,323</b>	<b>(4,323)</b>	<b>0%</b>
Uniforms	0	2,172	2,172	(2,172)	0%
Bunker Gear	0	2,034	2,034	(2,034)	0%
Uniform Maintenance	0	117	117	(117)	0%
<b>Subtotal</b>	<b>52,000</b>	<b>22,679</b>	<b>47,580</b>	<b>4,420</b>	<b>44%</b>
<b>Training &amp; Travel</b>					
<b>Administration</b>	<b>5,000</b>	<b>247</b>	<b>247</b>	<b>4,753</b>	<b>5%</b>
Travel	2,000	0	0	2,000	0%
Training & Conferences	3,000	247	247	2,753	8%
<b>Commission</b>	<b>5,000</b>	<b>75</b>	<b>82</b>	<b>4,918</b>	<b>2%</b>
Travel	2,500	40	44	2,456	2%
Training & Conferences	2,500	35	38	2,462	1%
<b>Fire Suppression &amp; EMS</b>	<b>500</b>	<b>9</b>	<b>10</b>	<b>490</b>	<b>2%</b>
Travel	500	9	10	490	2%
<b>Fire Prevention &amp; Investigation</b>	<b>6,000</b>	<b>1,085</b>	<b>1,085</b>	<b>4,915</b>	<b>18%</b>
Travel	1,000	0	0	1,000	0%
Training & Conferences	5,000	1,085	1,085	3,915	22%
<b>Public Education</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>0%</b>
Travel	100	0	0	100	0%
<b>Training-External Parties</b>	<b>3,000</b>	<b>303</b>	<b>331</b>	<b>2,669</b>	<b>10%</b>
Operating Supplies-CPR Classes	2,500	303	331	2,169	12%
Small Tools & Minor Equipment	300	0	0	300	0%
Advertising & Printing	200	0	0	200	0%
<b>Training-Internal Personnel</b>	<b>101,000</b>	<b>55,492</b>	<b>90,852</b>	<b>10,148</b>	<b>55%</b>
Operating Supplies	2,000	0	0	2,000	0%

# 2020 BUDGET REPORT

11/30/2020

	2020 Budget	2020 YTD	2020 Estimated Actual	2020 Est Actual vs Budget	YTD % of Budget
Small Tools & Minor Equipment	500	814	814	(314)	163%
Professional Services	0	60	65	(65)	0%
Communications	600	462	504	96	77%
Travel	2,000	0	0	2,000	0%
Other Services & Rentals	500	0	0	500	0%
Training & Conferences	90,400	49,687	85,000	5,400	55%
Dues, Subscriptions, & Memberships	5,000	4,468	4,468	532	89%
<b>Subtotal</b>	<b>120,600</b>	<b>57,211</b>	<b>92,607</b>	<b>27,993</b>	<b>47%</b>
<b>OPERATIONAL EQUIPMENT &amp; SUPPLIES TOTAL</b>	<b>521,000</b>	<b>339,889</b>	<b>479,158</b>	<b>41,842</b>	<b>65%</b>
<b>CAPITAL</b>					
<b>Land, Buildings, &amp; Structures</b>					
Leasehold Improvements	50,000	7,440	50,000	0	15%
<b>Subtotal</b>	<b>50,000</b>	<b>7,440</b>	<b>50,000</b>	<b>0</b>	<b>15%</b>
<b>Machinery &amp; Equipment</b>					
Machinery & Equipment	0	0	0	0	0%
<b>Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>CAPITAL TOTAL</b>	<b>50,000</b>	<b>7,440</b>	<b>50,000</b>	<b>0</b>	<b>15%</b>
<b>TRANSFERS</b>					
Transfer Out-Capital Outlay Fund	750,000	0	750,000	0	0%
<b>TRANSFERS TOTAL</b>	<b>750,000</b>	<b>0</b>	<b>750,000</b>	<b>0</b>	<b>0%</b>
<b>TOTAL EXPENDITURES</b>	<b>6,010,200</b>	<b>4,197,468.68</b>	<b>5,568,263.79</b>	<b>441,936</b>	<b>70%</b>
		69.8%	92.6%		
<b>Unreserved Beginning Fund Balance</b>	<b>\$ 2,225,000.00</b>	<b>\$ 2,534,081.22</b>	<b>\$ 2,034,081.22</b>	<b>(190,918.78)</b>	
<b>Reserve Fund Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000.00</b>		
<b>Estimated Change in Fund Balance</b>	<b>\$ (506,700.00)</b>	<b>\$ 1,269,188.14</b>	<b>\$ (49,655.57)</b>	<b>457,044.43</b>	
<b>Estimated Unreserved Ending Fund Balance</b>	<b>\$ 1,718,300.00</b>	<b>\$ 3,803,269.36</b>	<b>\$ 2,484,425.65</b>	<b>266,125.65</b>	