

**2021 ADOPTED OPERATING BUDGET
REVENUE**

	2020 Budget	2021 Budget	Difference	% Increase
Fire Levy \$	4,465,000	\$ 4,770,000	\$ 305,000	107%
Ambulance Transport Service \$	384,000	\$ 360,000	\$ (24,000)	94%
KC EMS Levy \$	394,000	\$ 400,000	\$ 6,000	102%
Grant Revenue \$	218,000	\$ 2,000	\$ (216,000)	1%
GEMT Payment Program-Ambulance Transport \$	-	\$ 216,000	\$ 216,000	
Misc. Revenue \$	42,500	\$ 219,000	\$ 176,500	515%
Total \$	5,503,500	\$ 5,967,000	\$ 463,500	108%

EXPENDITURES

	2020 Budget	2021 Budget	Difference	% Increase
Personnel (Wages & Benefits) \$	4,020,300	\$ 4,507,050	\$ 486,750	112%
Administration Overhead \$	668,900	\$ 705,900	\$ 37,000	106%
Operational Equipment & Supplies \$	456,000	\$ 544,900	\$ 88,900	119%
Capital \$	50,000	\$ 20,000	\$ (30,000)	40%
Transfer-Out to Capital Outlay Fund \$	250,000	\$ 175,000	\$ (75,000)	70%
Total \$	5,445,200	\$ 5,952,850	\$ 507,650	109%

FUND BALANCE

	2020 Budget	2021 Budget	Difference
Beginning Fund Balance \$	1,275,000	\$ 2,290,000	\$ 1,015,000
Reserve Fund Balance \$	-	\$ 500,000	\$ 500,000
Change in Fund Balance (Rev - Exp) \$	58,300	\$ 14,150	\$ (44,150)
Ending Fund Balance \$	1,333,300	\$ 2,804,150	\$ 1,470,850

2021 ADOPTED OPERATING BUDGET

	2020 Budget	2021 Budget
REVENUES		
Property Taxes		
Taxes, Real and Property	4,465,000	4,770,000
Other Taxes	(5,000)	(5,000)
Subtotal	4,460,000	4,765,000
Excise Taxes		
Leasehold Tax	2,250	2,000
Forest/Timber Excise Tax	250	500
Subtotal	2,500	2,500
Fire/EMS Services		
KC EMS Levy	394,000	400,000
Permits and Licenses	2,500	2,500
Permits-Outdoor Burning	4,000	4,000
Permits-Expo Center	3,500	2,500
Fire Protection & Emergency Medical Services	7,500	13,000
Fire Prevention & Investigation Services	0	150,000
State Mobilization	0	0
Class Fees	2,000	2,000
Protective Inspection Services	0	0
Plan Review Fees	5,000	5,000
Ambulance Transport Services	384,000	360,000
Subtotal	802,500	939,000
Grants		
COVID-19 Non-Grant Assistance (US HHS Stimulus)	0	0
GEMT Payment Program-Ambulance Transport	216,000	216,000
State Grant-Dept of Health	1,000	1,000
Local Grants, Entitlements & Payments	1,000	3,000
Subtotal	218,000	220,000
Other Revenues		
Investment Interest	20,000	40,000
Investment Interest Fee	0	0
Gains/Losses on Investments	500	500
Contributions & Donations	0	0
Sale of Surplus	0	0
Judgements & Settlements	0	0
Miscellaneous Other	0	0
Refundable Deposits	0	0
Prior Period Adjustment(s)	0	0
Insurance Recoveries	0	0
Subtotal	20,500	40,500
Transfers		
Transfer in from Capital Fund	0	0
Subtotal	0	0
TOTAL REVENUE	5,503,500	5,967,000
		108.4%

2021 ADOPTED OPERATING BUDGET

	2020 Budget	2021 Budget
EXPENDITURES		
PERSONNEL		
Direct Compensation		
Administration	384,500	594,460
Commission	12,500	12,500
Captains & Firefighters	2,225,300	2,204,660
Fire & EMS Special Rescue	22,000	25,260
Volunteers & Chaplains	135,700	175,690
Fire Prevention & Investigation	23,600	156,530
Public Education	3,000	2,500
Training-External Parties	3,000	2,500
Training-Internal Personnel	259,800	223,070
Facilities	3,700	3,690
Fleet	3,100	3,690
Subtotal	3,076,200	3,404,550
Indirect Compensation		
Administration	139,400	196,200
Commission	1,100	1,100
Captains & Firefighters	738,000	789,900
Volunteers & Chaplains	16,900	16,900
Fire Prevention & Investigation	0	48,800
Fire Suppression & EMS Training	48,700	49,600
Subtotal	944,100	1,102,500
PERSONNEL TOTAL	4,020,300	4,507,050
	74%	76%
ADMINISTRATION OVERHEAD		
Administration & Legislative Support		
Administration	217,300	221,400
Operating Supplies	2,500	2,500
Small Tools & Minor Equipment	10,500	10,000
Professional Services	150,000	157,100
Bank Service Charges & Cash Management Fees	1,500	2,000
Advertising & Printing	500	500
Communication	48,200	44,300
Taxes & Assessments	100	100
Repairs & Maintenance	0	0
Other Services	500	500
Dues, Subscriptions, & Memberships	3,500	4,400
Refund of Deposits	0	0
Other Custodial Services	0	0
Commission	32,500	30,000
Operating Supplies	300	300
Small Tools & Minor Equipment	0	0
Professional Services-Legal	20,000	20,000
Election Costs	7,500	5,000
Advertising & Printing	1,000	1,000
Other Services	500	500
Dues, Subscriptions, & Memberships	3,200	3,200
Fire Suppression & EMS	1,300	2,000
Advertising & Printing	300	0
Dues, Subscriptions, & Memberships	1,000	1,000
Awards & Recognition	0	1,000
Fire Suppression & EMS Volunteers	600	600

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	2020 Budget	2021 Budget
Dues, Subscriptions, & Memberships	600	600
Fire Prevention & Investigation	500	500
Dues, Subscriptions, & Memberships	500	500
Public Education	1,000	1,000
Advertising & Printing	1,000	1,000
Subtotal	253,200	255,500
Infrastructure & Facilities		
Operating Supplies	7,000	10,000
Small Tools & Minor Equipment	11,000	29,000
Professional Services	0	0
Taxes & Assessments	4,000	4,000
Utilities Services	40,000	40,000
Repairs & Maintenance	39,200	52,400
Other Services	0	0
Subtotal	101,200	135,400
Support Services		
Fire Suppression & EMS	307,500	308,700
Professional Services	63,100	76,700
Professional Services-Medical	29,000	20,000
Professional Services-COVID-19	0	0
Communications	158,600	153,300
Insurance	50,000	50,000
Repairs & Maintenance	6,000	8,000
Other Services	800	700
Fire Suppression & EMS Volunteers	3,400	3,400
Professional Services	1,000	1,000
Professional Services-Medical	2,400	2,400
Other Services	0	0
Fire Prevention & Investigation	3,100	1,600
Professional Services	2,500	1,000
Communications	600	600
Other Services	0	0
Public Education	500	1,300
Communications	0	1,000
Other Services	500	300
Subtotal	314,500	315,000
ADMINISTRATION OVERHEAD TOTAL	668,900	705,900
OPERATIONAL EQUIPMENT & SUPPLIES		
Fire Suppression & EMS		
Operating Supplies	28,000	35,000
Operating Supplies-COVID-19	0	20,000
Fuel	13,200	13,000
Small Tools & Minor Equipment	16,000	20,000
Subtotal	57,200	88,000
Fire Suppression & EMS-Special Rescue		
Operating Supplies	500	500
Small Tools & Minor Equipment	8,000	9,500
Subtotal	8,500	10,000
Fire Suppression & EMS-Volunteers & Chaplains		
Operating Supplies	500	500
Small Tools & Minor Equipment	500	500
Subtotal	1,000	1,000
Fire Prevention & Investigation		

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	2020 Budget	2021 Budget
Operating Supplies	400	400
Small Tools & Minor Equipment	1,500	3,000
Subtotal	1,900	3,400
Public Education		
Operating Supplies	4,000	3,400
Small Tools & Minor Equipment	300	300
Subtotal	4,300	3,700
Vehicles & Equipment Maintenance		
Operating Supplies	5,000	5,000
Small Tools & Minor Equipment	5,000	10,000
Professional Services	1,000	1,000
Repairs & Maintenance	199,500	228,400
Subtotal	210,500	244,400
Uniforms & PPE		
Administration	1,000	5,000
Uniforms	1,000	5,000
Fire Suppression & EMS	51,000	65,000
Uniforms	20,000	20,000
Personal Protective Equipment (Bunker Gear)	22,000	37,500
Uniform Maintenance	9,000	7,500
Fire Suppression & EMS-Volunteers & Chaplains	0	0
Uniforms	0	0
Personal Protective Equipment (Bunker Gear)	0	0
Uniform Maintenance	0	0
Subtotal	52,000	70,000
Training & Travel		
Administration	5,000	6,000
Travel	2,000	2,000
Training & Conferences	3,000	4,000
Commission	5,000	5,000
Travel	2,500	2,500
Training & Conferences	2,500	2,500
Fire Suppression & EMS	500	500
Travel	500	500
Fire Prevention & Investigation	6,000	4,500
Travel	1,000	1,000
Training & Conferences	5,000	3,500
Public Education	100	100
Travel	100	100
Training-External Parties	3,000	3,000
Operating Supplies-CPR Classes	2,500	2,500
Small Tools & Minor Equipment	300	300
Advertising & Printing	200	200
Training-Internal Personnel	101,000	105,300
Operating Supplies	2,000	2,000
Small Tools & Minor Equipment	500	500
Professional Services	0	0
Communications	600	600
Travel	2,000	2,000
Other Services	500	200
Training & Conferences	90,400	95,000
Dues, Subscriptions, & Memberships	5,000	5,000
Subtotal	120,600	124,400
OPERATIONAL EQUIPMENT & SUPPLIES TOTAL	456,000	544,900

2021 ADOPTED OPERATING BUDGET

	2020 Budget	2021 Budget
PRIOR PERIOD ADJUSTMENT(S)		
Prior Period Adjustment(s)	0	0
PRIOR PERIOD ADJUSTMENT(S) TOTAL	0	0
CAPITAL		
Land, Buildings, & Structures		
Land	0	0
Buildings	0	0
Leasehold Improvements	50,000	20,000
Subtotal	50,000	20,000
Machinery & Equipment		
Machinery & Equipment	0	0
Subtotal	0	0
CAPITAL TOTAL	50,000	20,000
TRANSFERS		
Transfer Out-Capital Outlay Fund	250,000	175,000
TRANSFERS TOTAL	250,000	175,000
TOTAL EXPENDITURES	5,445,200	5,952,850
		109.3%
Beginning Fund Balance	\$ 1,275,000.00	2,290,000.00
Reserve Fund Balance	\$ -	500,000.00
Estimated Change in Fund Balance	\$ 58,300.00	14,150.00
Estimated Ending Fund Balance	\$ 1,333,300.00	2,304,150.00