

**2021 GENERAL OPERATING FUND  
REVENUE**

	YTD 3/31/2021	2021 Est Actual	2021 Budget	YTD % of Budget
Fire Levy	\$ 336,224	\$ 4,770,000	\$ 4,770,000	7%
Ambulance Transport Service	\$ 146,141	\$ 584,563	\$ 576,000	25%
KC EMS Levy	\$ 4,120	\$ 400,000	\$ 400,000	1%
Grant Revenue	\$ 53,674	\$ 53,674	\$ 4,000	1342%
Misc. Revenue	\$ 48,244	\$ 188,265	\$ 217,000	22%
<b>Total</b>	<b>\$ 588,403</b>	<b>\$ 5,996,502</b>	<b>\$ 5,967,000</b>	<b>9.9%</b>

**EXPENDITURES**

	YTD 3/31/2021	2021 Est Actual	2021 Budget	YTD % of Budget
Personnel (Wages & Benefits)	\$ 1,071,926	\$ 3,766,510	\$ 4,507,050	24%
Administration Overhead	\$ 137,525	\$ 576,560	\$ 725,900	19%
Operational Equipment & Supplies	\$ 27,364	\$ 451,755	\$ 544,900	5%
Capital	\$ -	\$ 20,000	\$ 20,000	0%
Transfer-Out to Capial Outlay Fund	\$ -	\$ 175,000	\$ 175,000	0%
<b>Total</b>	<b>\$ 1,236,815</b>	<b>\$ 4,989,825</b>	<b>\$ 5,972,850</b>	<b>20.7%</b>

**FUND BALANCE**

	YTD 3/31/2021	2021 Est Actual	2021 Budget
Beginning Fund Balance-Unassigned	\$ 2,130,082	\$ 2,130,082	\$ 2,290,000
Beginning Fund Balance-Committed	\$ 500,000	\$ 500,000	\$ 500,000
Change in Fund Balance (Rev - Exp)	\$ (648,412)	\$ 1,006,677	\$ (5,850)
<b>Ending Fund Balance</b>	<b>\$ 1,981,670</b>	<b>\$ 3,636,759</b>	<b>\$ 2,784,150</b>

# 2021 BUDGET REPORT

3/31/2021

	2021 Budget	2021 YTD	2021 Estimated Actual	2021 Est Actual vs Budget	YTD % of Budget
<b>REVENUES</b>					
#####					
<b>Property Taxes</b>					
Taxes, Real and Property	4,770,000	336,224	4,770,000	0	7%
Other Taxes	(5,000)	(878)	(3,510)	1,490	18%
<b>Subtotal</b>	<b>4,765,000</b>	<b>335,347</b>	<b>4,766,490</b>	<b>1,490</b>	<b>7%</b>
<b>Excise Taxes in Lieu of Property Tax</b>					
Leasehold Tax	2,000	231	923	(1,077)	12%
Forest/Timber Excise Tax	500	0	0	(500)	0%
<b>Subtotal</b>	<b>2,500</b>	<b>231</b>	<b>923</b>	<b>(1,577)</b>	<b>9%</b>
<b>Fire/EMS Services</b>					
KC EMS Levy	400,000	4,120	400,000	0	1%
Permits and Licenses	2,500	2,645	2,645	145	106%
Permits-Outdoor Bur #####	4,000	1,245	4,980	980	31%
Permits-Expo Center	2,500	115	460	(2,040)	5%
Fire Protection & Emergency Medical Services	13,000	5,026	13,000	0	39%
DNR & State Mobilization Reimbursement-Personnel	0	24,056	24,056	24,056	
CPR Class Fees	2,000	0	0	(2,000)	0%
Protective Inspection Services-Fire Marshal	150,000	0	112,500	(37,500)	0%
Plan Review Fees	5,000	3,186	3,186	(1,814)	64%
Ambulance Transport Services	360,000	84,197	336,788	(23,212)	23%
<b>Subtotal</b>	<b>939,000</b>	<b>124,590</b>	<b>897,615</b>	<b>(41,385)</b>	<b>13%</b>
<b>Grants &amp; Assistance</b>					
COVID-19 Non-Grant Assistance (US HHS Stimulus)	0	0	0	0	
GEMT Payment Program-Ambulance Transport	216,000	61,944	247,775	31,775	29%
Federal Indirect Grant From Department Of Homeland	0	22,308	22,308	22,308	
DHS-FEMA Grant	0	0	0	0	
State Grant-Dept of Health	1,000	0	0	(1,000)	0%
COVID 19 Testing Reimbursement (VERIFY ACCT)	0	31,366	31,366	31,366	
Local Grants, Entitlements & Payments	3,000	0	0	(3,000)	0%
<b>Subtotal</b>	<b>220,000</b>	<b>115,618</b>	<b>301,449</b>	<b>81,449</b>	<b>53%</b>
<b>Other Revenues</b>					
Investment Interest	40,000	5,873	23,492	(16,508)	15%
Investment Interest Fee	0	(128)	(513)	(513)	
Gains/Losses on Investments	500	58	232	(268)	12%
Contributions & Donations	0	100	100	100	
Sale of Surplus	0	2,500	2,500	2,500	
Judgements & Settlements	0	0	0	0	
Miscellaneous Other	0	200	200	200	
Prior Period Adjustment(s)	0	0	0	0	
Refundable Deposits	0	0	0	0	
Other Custodial Activities	0	0	0	0	
Insurance Recoveries	0	4,015	4,015	4,015	
<b>Subtotal</b>	<b>40,500</b>	<b>12,617</b>	<b>30,026</b>	<b>(10,474)</b>	<b>31%</b>
<b>Transfers</b>					
Transfer in from Capital Fund	0	0	0	0	
<b>Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL REVENUE</b>	<b>5,967,000</b>	<b>588,403</b>	<b>5,996,502</b>	<b>29,502</b>	<b>10%</b>
			<b>100.5%</b>		

Variance Notes

**2021 BUDGET REPORT**

3/31/2021

	2021 Budget	2021 YTD	2021 Estimated Actual	2021 Est Actual vs Budget	2021 YTD % of Budget
<b>EXPENDITURES</b>					
<b>PERSONNEL</b>					
<b>Direct Compensation</b>					
Administration	594,460	96,559	428,695	165,765	16%
Commission	12,500	1,664	6,656	5,844	13%
Captains & Firefighters	2,204,660	580,832	2,084,733	119,927	26%
Fire & EMS Special Rescue	25,260	7,359	29,436	(4,176)	29%
Volunteers & Chaplains	130,690	9,673	38,692	91,998	7%
Fire Prevention & Investigation	156,530	4,096	16,383	140,147	3%
Public Education	2,500	0	0	2,500	0%
Training-External Parties	2,500	0	0	2,500	0%
Training-Internal Personnel	268,070	64,689	258,758	9,312	24%
Facilities	3,690	1,083	4,333	(643)	29%
Vehicles & Equipment Maintenance	3,690	1,417	5,669	(1,979)	38%
<b>Subtotal</b>	<b>3,404,550</b>	<b>767,372</b>	<b>2,873,354</b>	<b>531,196</b>	<b>23%</b>
<b>Indirect Compensation</b>					
Administration	196,200	44,046	137,027	59,173	22%
Commission	1,100	132	530	570	12%
Captains & Firefighters	789,900	240,931	693,724	96,176	31%
Volunteers & Chaplains	16,900	1,571	5,383	11,517	9%
Fire Prevention & Investigation	48,800	0	0	48,800	0%
Fire Suppression & EMS Training	49,600	17,873	56,493	(6,893)	36%
<b>Subtotal</b>	<b>1,102,500</b>	<b>304,554</b>	<b>893,156</b>	<b>209,344</b>	<b>28%</b>
<b>PERSONNEL TOTAL</b>	<b>4,507,050</b>	<b>1,071,926</b>	<b>3,766,510</b>	<b>740,540</b>	<b>24%</b>
	<b>77.7%</b>	<b>86.7%</b>	<b>75.5%</b>		
<b>ADMINISTRATION OVERHEAD</b>					
<b>Administration &amp; Legislative Support</b>					
Administration	221,400	46,848	201,790	19,610	21%
Operating Supplies	2,500	1,278	5,110	(2,610)	51%
Small Tools & Minor Equipment	10,000	0	10,000	0	0%
Professional Services	157,100	43,592	174,369	(17,269)	28%
Bank Service Charges & Cash Management Fees	2,000	271	1,082	918	14%
Advertising & Printing	500	0	0	500	0%
Communication	44,300	1,707	6,828	37,472	4%
Taxes & Assessments	100	0	0	100	0%
Repairs & Maintenance	0	0	0	0	0%
Other Services	500	0	0	500	0%
Dues, Subscriptions, & Memberships	4,400	0	4,400	0	0%
Refund of Deposits	0	0	0	0	0%
Other Custodial Services	0	0	0	0	0%
<b>Commission</b>	<b>30,000</b>	<b>6,031</b>	<b>20,123</b>	<b>9,877</b>	<b>20%</b>
Operating Supplies	300	20	80	220	7%
Small Tools & Minor Equipment	0	0	0	0	0%
Professional Services	0	228	913	(913)	0%
Professional Services-Legal	20,000	2,783	11,130	8,870	14%
Professional Services-Election Costs	5,000	0	5,000	0	0%
Advertising & Printing	1,000	0	0	1,000	0%
Other Services & Rentals	500	0	0	500	0%
Dues, Subscriptions, & Memberships	3,200	3,000	3,000	200	94%
<b>Fire Suppression &amp; EMS</b>	<b>2,000</b>	<b>457</b>	<b>1,829</b>	<b>171</b>	<b>23%</b>
Advertising & Printing	0	0	0	0	0%
Dues, Subscriptions, & Memberships	1,000	260	1,040	(40)	26%
Awards & Recognition	1,000	197	789	211	20%
<b>Fire Suppression &amp; EMS Volunteers</b>	<b>600</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>0%</b>
Dues, Subscriptions, & Memberships	600	0	0	600	0%
<b>Fire Prevention &amp; Investigation</b>	<b>500</b>	<b>185</b>	<b>740</b>	<b>(240)</b>	<b>37%</b>
Advertising & Printing	0	0	0	0	0%
Dues, Subscriptions, & Memberships	500	185	740	(240)	37%
<b>Public Education</b>	<b>1,000</b>	<b>510</b>	<b>2,040</b>	<b>(1,040)</b>	<b>51%</b>
Advertising & Printing	1,000	510	2,040	(1,040)	51%
<b>Subtotal</b>	<b>255,500</b>	<b>54,030</b>	<b>226,522</b>	<b>28,978</b>	<b>21%</b>
<b>Infrastructure &amp; Facilities</b>					
Operating Supplies	10,000	1,517	6,068	3,932	15%
Small Tools & Minor Equipment	29,000	0	29,000	0	0%
Professional Services	20,000	14,144	14,144	5,856	71%
Taxes & Assessments	4,000	3,817	3,817	183	95%
Utilities Services	40,000	8,290	33,159	6,841	21%
Repairs & Maintenance	52,400	5,540	22,161	30,239	11%
Other Services & Rentals	0	425	425	(425)	0%
<b>Subtotal</b>	<b>155,400</b>	<b>33,733</b>	<b>108,774</b>	<b>46,626</b>	<b>22%</b>
<b>Support Services</b>					
<b>Fire Suppression &amp; EMS</b>	<b>308,700</b>	<b>46,915</b>	<b>237,662</b>	<b>71,038</b>	<b>15%</b>
Professional Services	76,700	9,265	37,062	39,638	12%
Professional Services-Medical	20,000	3,499	13,998	6,002	17%
Professional Services-COVID-19	0	0	0	0	0%
Communications	153,300	33,932	135,727	17,573	22%
Insurance	50,000	0	50,000	0	0%
Repairs & Maintenance	8,000	219	876	7,124	3%
Other Services & Rentals	700	0	0	700	0%
<b>Fire Suppression &amp; EMS Volunteers</b>	<b>3,400</b>	<b>2,595</b>	<b>2,595</b>	<b>805</b>	<b>76%</b>
Professional Services	1,000	720	720	280	72%
Professional Services-Medical	2,400	1,875	1,875	525	78%
Other Services & Rentals	0	0	0	0	0%
<b>Fire Prevention &amp; Investigation</b>	<b>1,600</b>	<b>126</b>	<b>504</b>	<b>1,096</b>	<b>8%</b>
Professional Services	1,000	0	0	1,000	0%
Communications	600	126	504	96	21%
Other Services & Rentals	0	0	0	0	0%
<b>Public Education</b>	<b>1,300</b>	<b>126</b>	<b>504</b>	<b>796</b>	<b>10%</b>
Communications	1,000	126	504	496	13%
Other Services & Rentals	300	0	0	300	0%
<b>Subtotal</b>	<b>315,000</b>	<b>49,762</b>	<b>241,264</b>	<b>73,736</b>	<b>16%</b>
<b>ADMINISTRATION OVERHEAD TOTAL</b>	<b>725,900</b>	<b>137,525</b>	<b>576,560</b>	<b>149,340</b>	<b>19%</b>
<b>OPERATIONAL EQUIPMENT &amp; SUPPLIES</b>					
<b>Fire Suppression &amp; EMS</b>					
Operating Supplies	35,000	5,616	22,464	12,536	16%
Operating Supplies-COVID-19	20,000	14	54	19,946	0%

Variance Notes

# 2021 BUDGET REPORT

3/31/2021

	2021 Budget	2021 YTD	2021 Estimated Actual	2021 Est Actual vs Budget	YTD % of Budget
Fuel	13,000	1,861	7,442	5,558	14%
Small Tools & Minor Equipment	20,000	2,052	8,209	11,791	10%
<b>Subtotal</b>	<b>88,000</b>	<b>9,542</b>	<b>38,169</b>	<b>49,831</b>	<b>11%</b>
<b>Fire Suppression &amp; EMS-Special Rescue</b>					
Operating Supplies	500	0	0	500	0%
Small Tools & Minor Equipment	9,500	0	9,500	0	0%
<b>Subtotal</b>	<b>10,000</b>	<b>0</b>	<b>9,500</b>	<b>500</b>	<b>0%</b>
<b>Fire Suppression &amp; EMS-Volunteers &amp; Chaplains</b>					
Operating Supplies	500	214	214	286	43%
Small Tools & Minor Equipment	500	591	591	(91)	118%
<b>Subtotal</b>	<b>1,000</b>	<b>805</b>	<b>805</b>	<b>195</b>	<b>81%</b>
<b>Fire Prevention &amp; Investigation</b>					
Operating Supplies	400	0	0	400	0%
Small Tools & Minor Equipment	3,000	64	255	2,745	2%
<b>Subtotal</b>	<b>3,400</b>	<b>64</b>	<b>255</b>	<b>3,145</b>	<b>2%</b>
<b>Public Education</b>					
Operating Supplies	3,400	0	0	3,400	0%
Small Tools & Minor Equipment	300	0	0	300	0%
<b>Subtotal</b>	<b>3,700</b>	<b>0</b>	<b>0</b>	<b>3,700</b>	<b>0%</b>
<b>Vehicles &amp; Equipment Maintenance</b>					
Operating Supplies	5,000	73	292	4,708	1%
Small Tools & Minor Equipment	10,000	1,105	4,419	5,581	11%
Professional Services	1,000	0	0	1,000	0%
Repairs & Maintenance	228,400	1,668	228,400	0	1%
<b>Subtotal</b>	<b>244,400</b>	<b>2,845</b>	<b>233,111</b>	<b>11,289</b>	<b>1%</b>
<b>Uniforms &amp; PPE</b>					
Administration	5,000	0	5,000	0	0%
Uniforms	5,000	0	5,000	0	0%
<b>Fire Suppression &amp; EMS</b>	<b>65,000</b>	<b>2,954</b>	<b>57,700</b>	<b>7,300</b>	<b>5%</b>
Uniforms	20,000	2,904	20,000	0	15%
Bunker Gear	37,500	0	37,500	0	0%
Uniform Maintenance	7,500	50	200	7,300	1%
<b>Fire Suppression &amp; EMS-Volunteers &amp; Chaplains</b>	<b>0</b>	<b>2,938</b>	<b>2,938</b>	<b>(2,938)</b>	
Uniforms	0	109	109	(109)	
Bunker Gear	0	2,228	2,228	(2,228)	
Uniform Maintenance	0	600	600	(600)	
<b>Subtotal</b>	<b>70,000</b>	<b>5,892</b>	<b>65,638</b>	<b>4,362</b>	<b>8%</b>
<b>Training &amp; Travel</b>					
Administration	6,000	136	544	5,456	2%
Travel	2,000	36	144	1,856	2%
Training & Conferences	4,000	100	400	3,600	3%
<b>Commission</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0%</b>
Travel	2,500	0	0	2,500	0%
Training & Conferences	2,500	0	0	2,500	0%
<b>Fire Suppression &amp; EMS</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0%</b>
Travel	500	0	0	500	0%
<b>Fire Prevention &amp; Investigation</b>	<b>4,500</b>	<b>0</b>	<b>0</b>	<b>4,500</b>	<b>0%</b>
Travel	1,000	0	0	1,000	0%
Training & Conferences	3,500	0	0	3,500	0%
<b>Public Education</b>	<b>100</b>	<b>350</b>	<b>1,400</b>	<b>(1,300)</b>	<b>350%</b>
Travel	100	0	0	100	0%
Training & Conferences	0	350	1,400	(1,400)	
<b>Training-External Parties</b>	<b>3,000</b>	<b>394</b>	<b>1,578</b>	<b>1,422</b>	<b>13%</b>
Operating Supplies-CPR Classes	2,500	394	1,578	922	16%
Small Tools & Minor Equipment	300	0	0	300	0%
Advertising & Printing	200	0	0	200	0%
<b>Training-Internal Personnel</b>	<b>105,300</b>	<b>7,335</b>	<b>100,755</b>	<b>4,545</b>	<b>7%</b>
Operating Supplies	2,000	147	589	1,411	7%
Small Tools & Minor Equipment	500	0	0	500	0%
Professional Services	0	60	60	(60)	
Communications	600	126	504	96	21%
Travel	2,000	0	0	2,000	0%
Other Services & Rentals	200	0	0	200	0%
Training & Conferences	95,000	2,400	95,000	0	3%
Dues, Subscriptions, & Memberships	5,000	4,602	4,602	398	92%
<b>Subtotal</b>	<b>124,400</b>	<b>8,216</b>	<b>104,277</b>	<b>20,123</b>	<b>7%</b>
<b>OPERATIONAL EQUIPMENT &amp; SUPPLIES TOTAL</b>	<b>544,900</b>	<b>27,364</b>	<b>451,755</b>	<b>93,145</b>	<b>5%</b>
<b>CAPITAL</b>					
<b>Land, Buildings, &amp; Structures</b>					
Leasehold Improvements	20,000	0	20,000	0	0%
<b>Subtotal</b>	<b>20,000</b>	<b>0</b>	<b>20,000</b>	<b>0</b>	<b>0%</b>
<b>Machinery &amp; Equipment</b>					
Machinery & Equipment	0	0	0	0	0%
<b>Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>CAPITAL TOTAL</b>	<b>20,000</b>	<b>0</b>	<b>20,000</b>	<b>0</b>	<b>0%</b>
<b>TRANSFERS</b>					
Transfer Out-Capital Outlay Fund	175,000	0	175,000	0	0%
<b>TRANSFERS TOTAL</b>	<b>175,000</b>	<b>0</b>	<b>175,000</b>	<b>0</b>	<b>0%</b>
<b>TOTAL EXPENDITURES</b>	<b>5,972,850</b>	<b>1,236,815</b>	<b>4,989,825</b>	<b>983,025</b>	<b>21%</b>
		<b>20.7%</b>	<b>83.5%</b>		
Unassigned Beginning Fund Balance	\$ 2,290,000	\$ 2,130,082	\$ 2,130,081.88	(159,918.12)	
Committed Fund Balance	\$ 500,000	\$ 500,000	\$ 500,000.00	-	
Change in Fund Balance	\$ (5,850)	\$ (648,412)	\$ 1,006,677.00	1,012,527.00	
Ending Fund Balance	\$ 2,784,150	\$ 1,981,669.52	\$ 3,636,758.88	852,608.88	

Variance Notes