

**2021 GENERAL OPERATING FUND  
REVENUE**

	YTD 6/30/2021	2021 Est Actual	2021 Budget	Difference	YTD % of Budget
Fire Levy	\$ 2,610,684	\$ 4,770,000	\$ 4,770,000	\$ -	55%
Ambulance Transport Service	\$ 446,815	\$ 750,240	\$ 576,000	\$ 174,240	78%
KC EMS Levy	\$ 351,205	\$ 400,000	\$ 400,000	\$ -	88%
Grant Revenue	\$ 96,245	\$ 96,245	\$ 4,000	\$ 92,245	2406%
Misc. Revenue	\$ 170,207	\$ 189,628	\$ 217,000	\$ (27,372)	78%
<b>Total</b>	<b>\$ 3,675,156</b>	<b>\$ 6,206,113</b>	<b>\$ 5,967,000</b>	<b>\$ 239,113</b>	<b>61.6%</b>

**EXPENDITURES**

	YTD 6/30/2021	2021 Est Actual	2021 Budget	Difference	YTD % of Budget
Personnel (Wages & Benefits)	\$ 2,024,148	\$ 3,890,808	\$ 4,507,050	\$ 616,242	45%
Administration Overhead	\$ 256,976	\$ 598,203	\$ 725,900	\$ 127,697	35%
Operational Equipment & Supplies	\$ 208,101	\$ 445,890	\$ 544,900	\$ 99,010	38%
Capital	\$ 6,675	\$ 26,675	\$ 20,000	\$ (6,675)	33%
Transfer-Out to Capial Outlay Fund	\$ -	\$ 175,000	\$ 175,000	\$ -	0%
<b>Total</b>	<b>\$ 2,495,900</b>	<b>\$ 5,136,576</b>	<b>\$ 5,972,850</b>	<b>\$ 836,274</b>	<b>41.8%</b>

**FUND BALANCE**

	YTD 6/30/2021	2021 Est Actual	2021 Budget	Difference
Beginning Fund Balance-Unassigned	\$ 2,130,082	\$ 2,130,082	\$ 2,290,000	\$ (159,918)
Beginning Fund Balance-Committed	\$ 500,000	\$ 500,000	\$ 500,000	\$ -
Change in Fund Balance (Rev - Exp)	\$ 1,179,256	\$ 1,069,537	\$ (5,850)	\$ 1,075,387
<b>Ending Fund Balance</b>	<b>\$ 3,809,338</b>	<b>\$ 3,699,619</b>	<b>\$ 2,784,150</b>	<b>\$ 915,469</b>

**2021 BUDGET REPORT**

6/30/2021

	2021 Budget	2021 YTD	2021 Estimated Actual	2021 Est Actual vs Budget	YTD % of Budget
<b>REVENUES</b>					
<b>Property Taxes</b>					
Taxes, Real and Property	4,770,000	2,610,684	4,770,000	0	55%
Other Taxes	(5,000)	(3,509)	(7,018)	(2,018)	70%
<b>Subtotal</b>	<b>4,765,000</b>	<b>2,607,175</b>	<b>4,762,982</b>	<b>(2,018)</b>	<b>55%</b>
<b>Excise Taxes in Lieu of Property Tax</b>					
Leasehold Tax	2,000	1,007	2,014	14	50%
Forest/Timber Excise Tax	500	0	0	(500)	0%
<b>Subtotal</b>	<b>2,500</b>	<b>1,007</b>	<b>2,014</b>	<b>(486)</b>	<b>40%</b>
<b>Fire/EMS Services</b>					
KC EMS Levy	400,000	351,205	400,000	0	88%
Permits and Licenses	2,500	2,845	2,845	345	114%
Permits-Outdoor Burning	4,000	2,925	5,850	1,850	73%
Permits-Expo Center	2,500	725	1,450	(1,050)	29%
Fire Protection & Emergency Medical Services	13,000	6,079	13,000	0	47%
DNR & State Mobilization Reimbursement-Personnel	0	24,056	24,056	24,056	
CPR Class Fees	2,000	325	650	(1,350)	16%
Protective Inspection Services-Fire Marshal	150,000	112,500	112,500	(37,500)	75%
Plan Review Fees	5,000	3,834	3,834	(1,166)	77%
Ambulance Transport Services	360,000	175,527	351,055	(8,945)	49%
<b>Subtotal</b>	<b>939,000</b>	<b>680,022</b>	<b>915,240</b>	<b>(23,760)</b>	<b>72%</b>
<b>Grants &amp; Assistance</b>					
COVID-19 Non-Grant Assistance (US HHS Stimulus)	0	0	0	0	
GEMT Payment Program-Ambulance Transport	216,000	271,288	399,185	183,185	126%
Federal Indirect Grant From Department Of Homeland S	0	33,293	33,293	33,293	
DHS-FEMA Grant	0	0	0	0	
State Grant-Dept of Health	1,000	1,260	1,260	260	126%
COVID 19 Testing Reimbursement (VERIFY ACCT)	0	61,691	61,691	61,691	
Local Grants, Entitlements & Payments	3,000	0	0	(3,000)	0%
<b>Subtotal</b>	<b>220,000</b>	<b>367,533</b>	<b>495,430</b>	<b>275,430</b>	<b>167%</b>
<b>Other Revenues</b>					
Investment Interest	40,000	11,164	22,329	(17,671)	28%
Investment Interest Fee	0	(282)	(564)	(564)	
Gains/Losses on Investments	500	144	288	(212)	29%
Contributions & Donations	0	1,090	1,090	1,090	
Sale of Surplus	0	2,500	2,500	2,500	
Judgements & Settlements	0	0	0	0	
Miscellaneous Other	0	600	600	600	
Prior Period Adjustment(s)	0	0	0	0	
Refundable Deposits	0	0	0	0	
Other Custodial Activities	0	188	188	188	
Insurance Recoveries	0	4,015	4,015	4,015	
<b>Subtotal</b>	<b>40,500</b>	<b>19,419</b>	<b>30,446</b>	<b>(10,054)</b>	<b>48%</b>
<b>Transfers</b>					
Transfer in from Capital Fund	0	0	0	0	
<b>Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL REVENUE</b>	<b>5,967,000</b>	<b>3,675,155.87</b>	<b>6,206,113</b>	<b>239,113</b>	<b>62%</b>
			<b>104.0%</b>		

Variance Notes

# 2021 BUDGET REPORT

6/30/2021

	2021 Budget	2021 YTD	2021 Estimated Actual	2021 Est Actual vs Budget	YTD % of Budget
<b>EXPENDITURES</b>					
<b>PERSONNEL</b>					
<b>Direct Compensation</b>					
Administration	594,460	203,730	429,519	164,941	34%
Commission	12,500	3,456	6,912	5,588	28%
Captains & Firefighters	2,204,660	1,092,498	2,115,453	89,207	50%
Fire & EMS Special Rescue	25,260	13,062	26,125	(865)	52%
Volunteers & Chaplains	130,690	19,621	39,242	91,448	15%
Fire Prevention & Investigation	156,530	38,721	77,442	79,088	25%
Public Education	2,500	1,557	3,113	(613)	62%
Training-External Parties	2,500	0	0	2,500	0%
Training-Internal Personnel	268,070	143,727	287,454	(19,384)	54%
Facilities	3,690	2,463	4,925	(1,235)	67%
Vehicles & Equipment Maintenance	3,690	2,546	5,091	(1,508)	69%
<b>Subtotal</b>	<b>3,404,550</b>	<b>1,521,380</b>	<b>2,995,276</b>	<b>409,221</b>	<b>45%</b>
<b>Indirect Compensation</b>					
Administration	196,200	73,800	132,896	63,304	38%
Commission	1,100	274	548	552	25%
Captains & Firefighters	789,900	386,090	682,181	107,719	49%
Volunteers & Chaplains	16,900	2,273	4,246	12,654	13%
Fire Prevention & Investigation	48,800	9,741	19,482	29,318	20%
Fire Suppression & EMS Training	49,600	30,590	56,179	(6,579)	62%
<b>Subtotal</b>	<b>1,102,500</b>	<b>502,767</b>	<b>895,532</b>	<b>206,968</b>	<b>46%</b>
<b>PERSONNEL TOTAL</b>	<b>4,507,050</b>	<b>2,024,148</b>	<b>3,890,808</b>	<b>616,189</b>	<b>45%</b>
	77.7%	81.1%	75.7%		
<b>ADMINISTRATION OVERHEAD</b>					
<b>Administration &amp; Legislative Support</b>					
Administration	221,400	91,034	194,879	26,521	41%
Operating Supplies	2,500	3,207	6,414	(3,914)	128%
Small Tools & Minor Equipment	10,000	0	10,000	0	0%
Professional Services	157,100	66,163	132,327	24,773	42%
Bank Service Charges & Cash Management Fees	2,000	608	1,215	785	30%
Advertising & Printing	500	0	0	500	0%
Communication	44,300	19,868	39,735	4,565	45%
Taxes & Assessments	100	0	0	100	0%
Repairs & Maintenance	0	0	0	0	0%
Other Services	500	0	0	500	0%
Dues, Subscriptions, & Memberships	4,400	400	4,400	0	9%
Refund of Deposits	0	600	600	(600)	
Other Custodial Services	0	188	188	(188)	
<b>Commission</b>	<b>30,000</b>	<b>9,685</b>	<b>21,369</b>	<b>8,631</b>	<b>32%</b>
Operating Supplies	300	20	40	260	7%
Small Tools & Minor Equipment	0	0	0	0	0%
Professional Services	0	381	761	(761)	
Professional Services-Legal	20,000	6,284	12,568	7,432	31%
Professional Services-Election Costs	5,000	0	5,000	0	0%
Advertising & Printing	1,000	0	0	1,000	0%
Other Services & Rentals	500	0	0	500	0%
Dues, Subscriptions, & Memberships	3,200	3,000	3,000	200	94%
<b>Fire Suppression &amp; EMS</b>	<b>2,000</b>	<b>607</b>	<b>1,214</b>	<b>786</b>	<b>30%</b>
Advertising & Printing	0	0	0	0	0%
Dues, Subscriptions, & Memberships	1,000	410	820	180	41%
Awards & Recognition	1,000	197	394	606	20%
<b>Fire Suppression &amp; EMS Volunteers</b>	<b>600</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>0%</b>
Dues, Subscriptions, & Memberships	600	0	0	600	0%
<b>Fire Prevention &amp; Investigation</b>	<b>500</b>	<b>185</b>	<b>370</b>	<b>130</b>	<b>37%</b>
Advertising & Printing	0	0	0	0	0%
Dues, Subscriptions, & Memberships	500	185	370	130	37%
<b>Public Education</b>	<b>1,000</b>	<b>510</b>	<b>1,020</b>	<b>(20)</b>	<b>51%</b>
Advertising & Printing	1,000	510	1,020	(20)	51%
<b>Subtotal</b>	<b>255,500</b>	<b>102,020</b>	<b>218,853</b>	<b>36,647</b>	<b>40%</b>
<b>Infrastructure &amp; Facilities</b>					
Operating Supplies	10,000	2,258	4,517	5,483	23%
Small Tools & Minor Equipment	29,000	754	29,000	0	3%
Professional Services	20,000	14,144	14,144	5,856	71%
Taxes & Assessments	4,000	3,817	3,817	183	95%
Utilities Services	40,000	18,612	37,225	2,775	47%
Repairs & Maintenance	52,400	18,741	37,482	14,918	36%
Other Services & Rentals	0	425	425	(425)	
<b>Subtotal</b>	<b>155,400</b>	<b>58,751</b>	<b>126,610</b>	<b>28,790</b>	<b>38%</b>
<b>Support Services</b>					
<b>Fire Suppression &amp; EMS</b>	<b>308,700</b>	<b>93,031</b>	<b>249,063</b>	<b>59,637</b>	<b>30%</b>
Professional Services	76,700	26,115	52,231	24,469	34%
Professional Services-Medical	20,000	3,499	20,000	0	17%
Professional Services-COVID-19	0	0	0	0	0%
Communications	153,300	62,974	125,947	27,353	41%
Insurance	50,000	0	50,000	0	0%
Repairs & Maintenance	8,000	443	885	7,115	6%
Other Services & Rentals	700	0	0	700	0%
<b>Fire Suppression &amp; EMS Volunteers</b>	<b>3,400</b>	<b>2,670</b>	<b>2,670</b>	<b>730</b>	<b>79%</b>
Professional Services	1,000	720	720	280	72%
Professional Services-Medical	2,400	1,950	1,950	450	81%
Other Services & Rentals	0	0	0	0	0%
<b>Fire Prevention &amp; Investigation</b>	<b>1,600</b>	<b>252</b>	<b>504</b>	<b>1,096</b>	<b>16%</b>
Professional Services	1,000	0	0	1,000	0%
Communications	600	252	504	96	42%
Other Services & Rentals	0	0	0	0	0%
<b>Public Education</b>	<b>1,300</b>	<b>252</b>	<b>504</b>	<b>796</b>	<b>19%</b>
Communications	1,000	252	504	496	25%
Other Services & Rentals	300	0	0	300	0%
<b>Subtotal</b>	<b>315,000</b>	<b>96,205</b>	<b>252,741</b>	<b>62,259</b>	<b>31%</b>
<b>ADMINISTRATION OVERHEAD TOTAL</b>	<b>725,900</b>	<b>256,976</b>	<b>598,203</b>	<b>127,697</b>	<b>35%</b>
<b>OPERATIONAL EQUIPMENT &amp; SUPPLIES</b>					
<b>Fire Suppression &amp; EMS</b>					
Operating Supplies	35,000	11,732	23,465	11,535	34%
Operating Supplies-COVID-19	20,000	3,623	7,245	12,755	18%
Fuel	13,000	4,634	9,268	3,732	36%
Small Tools & Minor Equipment	20,000	2,052	4,104	15,896	10%
<b>Subtotal</b>	<b>88,000</b>	<b>22,041</b>	<b>44,082</b>	<b>43,918</b>	<b>25%</b>
<b>Fire Suppression &amp; EMS-Special Rescue</b>					
Operating Supplies	500	36	71	429	7%
Small Tools & Minor Equipment	9,500	2,523	9,500	0	27%

Variance Notes

**2021 BUDGET REPORT**

6/30/2021

	2021 Budget	2021 YTD	2021 Estimated Actual	2021 Est Actual vs Budget	2021 YTD % of Budget
<b>Subtotal</b>	<b>10,000</b>	<b>2,558</b>	<b>9,571</b>	<b>429</b>	<b>26%</b>
<b>Fire Suppression &amp; EMS-Volunteers &amp; Chaplains</b>					
Operating Supplies	500	214	214	286	43%
Small Tools & Minor Equipment	500	591	591	(91)	118%
<b>Subtotal</b>	<b>1,000</b>	<b>805</b>	<b>805</b>	<b>195</b>	<b>81%</b>
<b>Fire Prevention &amp; Investigation</b>					
Operating Supplies	400	25	50	350	6%
Small Tools & Minor Equipment	3,000	2,003	3,000	0	67%
<b>Subtotal</b>	<b>3,400</b>	<b>2,028</b>	<b>3,050</b>	<b>350</b>	<b>60%</b>
<b>Public Education</b>					
Operating Supplies	3,400	120	240	3,160	4%
Small Tools & Minor Equipment	300	0	0	300	0%
<b>Subtotal</b>	<b>3,700</b>	<b>120</b>	<b>240</b>	<b>3,460</b>	<b>3%</b>
<b>Vehicles &amp; Equipment Maintenance</b>					
Operating Supplies	5,000	631	1,261	3,739	13%
Small Tools & Minor Equipment	10,000	8,428	10,000	0	84%
Professional Services	1,000	5,210	5,210	(4,210)	521%
Repairs & Maintenance	228,400	97,052	194,104	34,296	42%
<b>Subtotal</b>	<b>244,400</b>	<b>111,320</b>	<b>210,575</b>	<b>33,825</b>	<b>46%</b>
<b>Uniforms &amp; PPE</b>					
<b>Administration</b>	<b>5,000</b>	<b>26</b>	<b>5,000</b>	<b>0</b>	<b>1%</b>
Uniforms	5,000	26	5,000	0	1%
<b>Fire Suppression &amp; EMS</b>	<b>65,000</b>	<b>14,194</b>	<b>58,069</b>	<b>6,931</b>	<b>22%</b>
Uniforms	20,000	7,077	20,000	0	35%
Bunker Gear	37,500	6,832	37,500	0	18%
Uniform Maintenance	7,500	285	569	6,931	4%
<b>Fire Suppression &amp; EMS-Volunteers &amp; Chaplains</b>	<b>0</b>	<b>4,959</b>	<b>4,959</b>	<b>(4,959)</b>	
Uniforms	0	109	109	(109)	
Bunker Gear	0	3,980	3,980	(3,980)	
Uniform Maintenance	0	870	870	(870)	
<b>Subtotal</b>	<b>70,000</b>	<b>19,180</b>	<b>68,029</b>	<b>1,971</b>	<b>27%</b>
<b>Training &amp; Travel</b>					
<b>Administration</b>	<b>6,000</b>	<b>311</b>	<b>621</b>	<b>5,379</b>	<b>5%</b>
Travel	2,000	71	141	1,859	4%
Training & Conferences	4,000	240	480	3,520	6%
<b>Commission</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0%</b>
Travel	2,500	0	0	2,500	0%
Training & Conferences	2,500	0	0	2,500	0%
<b>Fire Suppression &amp; EMS</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0%</b>
Travel	500	0	0	500	0%
<b>Fire Prevention &amp; Investigation</b>	<b>4,500</b>	<b>0</b>	<b>0</b>	<b>4,500</b>	<b>0%</b>
Travel	1,000	0	0	1,000	0%
Training & Conferences	3,500	0	0	3,500	0%
<b>Public Education</b>	<b>100</b>	<b>350</b>	<b>700</b>	<b>(600)</b>	<b>350%</b>
Travel	100	0	0	100	0%
Training & Conferences	0	350	700	(700)	
<b>Training-External Parties</b>	<b>3,000</b>	<b>1,386</b>	<b>2,772</b>	<b>228</b>	<b>46%</b>
Operating Supplies-CPR Classes	2,500	1,386	2,772	(272)	55%
Small Tools & Minor Equipment	300	0	0	300	0%
Advertising & Printing	200	0	0	200	0%
<b>Training-Internal Personnel</b>	<b>105,300</b>	<b>48,001</b>	<b>105,444</b>	<b>(144)</b>	<b>46%</b>
Operating Supplies	2,000	181	362	1,638	9%
Small Tools & Minor Equipment	500	0	0	500	0%
Professional Services	0	4,965	4,965	(4,965)	
Communications	600	252	504	96	42%
Travel	2,000	6	11	1,989	0%
Other Services & Rentals	200	0	0	200	0%
Training & Conferences	95,000	37,995	95,000	0	40%
Dues, Subscriptions, & Memberships	5,000	4,602	4,602	398	92%
<b>Subtotal</b>	<b>124,400</b>	<b>50,047</b>	<b>109,537</b>	<b>14,863</b>	<b>40%</b>
<b>OPERATIONAL EQUIPMENT &amp; SUPPLIES TOTAL</b>	<b>544,900</b>	<b>208,101</b>	<b>445,890</b>	<b>99,010</b>	<b>38%</b>
<b>CAPITAL</b>					
<b>Land, Buildings, &amp; Structures</b>					
Leasehold Improvements	20,000	0	20,000	0	0%
<b>Subtotal</b>	<b>20,000</b>	<b>0</b>	<b>20,000</b>	<b>0</b>	<b>0%</b>
<b>Machinery &amp; Equipment</b>					
Machinery & Equipment	0	6,675	6,675	(6,675)	
<b>Subtotal</b>	<b>0</b>	<b>6,675</b>	<b>6,675</b>	<b>(6,675)</b>	<b>0%</b>
<b>CAPITAL TOTAL</b>	<b>20,000</b>	<b>6,675</b>	<b>26,675</b>	<b>(6,675)</b>	<b>33%</b>
<b>TRANSFERS</b>					
Transfer Out-Capital Outlay Fund	175,000	0	175,000	0	0%
<b>TRANSFERS TOTAL</b>	<b>175,000</b>	<b>0</b>	<b>175,000</b>	<b>0</b>	<b>0%</b>
<b>TOTAL EXPENDITURES</b>	<b>5,972,850</b>	<b>2,495,900</b>	<b>5,136,576</b>	<b>836,221</b>	<b>42%</b>
		41.8%	86.0%		
Unassigned Beginning Fund Balance	\$ 2,290,000	\$ 2,130,082	\$ 2,130,082	(159,918)	
Committed Fund Balance	\$ 500,000	\$ 500,000	\$ 500,000	-	
Change in Fund Balance	\$ (5,850)	\$ 1,179,256	\$ 1,069,537	1,075,387	
Ending Fund Balance	\$ 2,784,150	\$ 3,809,338	\$ 3,699,619	915,469	

Variance Notes