

**2021 GENERAL OPERATING FUND  
REVENUE**

	YTD 10/31/2021	2021 Est Actual	2021 Budget	YTD % of Budget
Fire Levy	\$ 4,407,096	\$ 4,770,000	\$ 4,770,000	92%
Ambulance Transport Service	\$ 723,970	\$ 840,085	\$ 576,000	126%
KC EMS Levy	\$ 367,198	\$ 400,000	\$ 400,000	92%
Grant Revenue	\$ 205,164	\$ 205,164	\$ 4,000	5129%
Misc. Revenue	\$ 319,030	\$ 322,152	\$ 217,000	147%
<b>Total</b>	<b>\$ 6,022,458</b>	<b>\$ 6,537,402</b>	<b>\$ 5,967,000</b>	<b>100.9%</b>

**EXPENDITURES**

	YTD 10/31/2021	2021 Est Actual	2021 Budget	YTD % of Budget
Personnel (Wages & Benefits)	\$ 3,412,975	\$ 4,109,442	\$ 4,507,050	76%
Administration Overhead	\$ 589,463	\$ 784,767	\$ 725,900	81%
Operational Equipment & Supplies	\$ 324,187	\$ 470,666	\$ 544,900	59%
Capital	\$ 13,697	\$ 33,697	\$ 20,000	68%
Transfer-Out to Capial Outlay Fund	\$ -	\$ 175,000	\$ 175,000	0%
<b>Total</b>	<b>\$ 4,340,322</b>	<b>\$ 5,573,572</b>	<b>\$ 5,972,850</b>	<b>72.7%</b>

**FUND BALANCE**

	YTD 10/31/2021	2021 Est Actual	2021 Budget
Beginning Fund Balance-Unassigned	\$ 2,130,082	\$ 2,130,082	\$ 2,290,000
Beginning Fund Balance-Committed	\$ 500,000	\$ 500,000	\$ 500,000
Change in Fund Balance (Rev - Exp)	\$ 1,682,136	\$ 963,829	\$ (5,850)
<b>Ending Fund Balance</b>	<b>\$ 4,312,218</b>	<b>\$ 3,593,911</b>	<b>\$ 2,784,150</b>

**2021 BUDGET REPORT**

10/31/2021

	2021 Budget	2021 YTD	2021 Estimated Actual	2021 Est Actual vs Budget	YTD % of Budget
<b>REVENUES</b>					
<b>Property Taxes</b>					
Taxes, Real and Property	4,770,000	4,407,096	4,770,000	0	92%
Other Taxes	(5,000)	(10,531)	(12,637)	(7,637)	211%
<b>Subtotal</b>	<b>4,765,000</b>	<b>4,396,566</b>	<b>4,757,363</b>	<b>(7,637)</b>	<b>92%</b>
<b>Excise Taxes in Lieu of Property Tax</b>					
Leasehold Tax	2,000	1,471	1,765	(235)	74%
Forest/Timber Excise Tax	500	112	134	(366)	22%
<b>Subtotal</b>	<b>2,500</b>	<b>1,582</b>	<b>1,899</b>	<b>(601)</b>	<b>63%</b>
<b>Fire/EMS Services</b>					
KC EMS Levy	400,000	367,198	400,000	0	92%
Permits and Licenses	2,500	2,845	2,845	345	114%
Permits-Outdoor Burning	4,000	4,305	5,166	1,166	108%
Permits-Expo Center	2,500	1,525	1,830	(670)	61%
Fire Protection & Emergency Medical Services	13,000	19,560	19,560	6,560	150%
DNR & State Mobilization Reimbursement-Personnel	0	24,056	24,056	24,056	
CPR Class Fees	2,000	3,250	3,250	1,250	163%
Protective Inspection Services-Fire Marshal	150,000	112,500	112,500	(37,500)	75%
Plan Review Fees	5,000	3,834	3,834	(1,166)	77%
Ambulance Transport Services	360,000	299,598	359,518	(482)	83%
<b>Subtotal</b>	<b>939,000</b>	<b>838,672</b>	<b>932,559</b>	<b>(6,441)</b>	<b>89%</b>
<b>Grants &amp; Assistance</b>					
COVID-19 Non-Grant Assistance (US HHS Stimulus)	0	0	0	0	
GEMT Payment Program-Ambulance Transport	216,000	424,371	480,568	264,568	196%
Federal Indirect Grant From Department Of Homeland S	0	106,290	106,290	106,290	
DHS-FEMA Grant	0	0	0	0	
State Grant-Dept of Health	1,000	1,260	1,260	260	126%
COVID 19 Testing Reimbursement (VERIFY ACCT)	0	97,614	97,614	97,614	
Local Grants, Entitlements & Payments	3,000	0	0	(3,000)	0%
<b>Subtotal</b>	<b>220,000</b>	<b>629,536</b>	<b>685,732</b>	<b>465,732</b>	<b>286%</b>
<b>Other Revenues</b>					
Investment Interest	40,000	19,006	22,807	(17,193)	48%
Investment Interest Fee	0	(527)	(632)	(632)	
Gains/Losses on Investments	500	248	298	(202)	50%
Contributions & Donations	0	1,385	1,385	1,385	
Sale of Surplus	0	2,500	2,500	2,500	
Judgements & Settlements	0	0	0	0	
Miscellaneous Other	0	1,200	1,200	1,200	
Prior Period Adjustment(s)	0	0	0	0	
Refundable Deposits	0	0	0	0	
Other Custodial Activities	0	188	188	188	
Insurance Recoveries	0	132,102	132,102	132,102	
<b>Subtotal</b>	<b>40,500</b>	<b>156,103</b>	<b>159,848</b>	<b>119,348</b>	<b>385%</b>
<b>Transfers</b>					
Transfer in from Capital Fund	0	0	0	0	
<b>Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL REVENUE</b>	<b>5,967,000</b>	<b>6,022,458</b>	<b>6,537,402</b>	<b>570,402</b>	<b>101%</b>
			<b>109.6%</b>		

Variance Notes

Prorated for 2021

**2021 BUDGET REPORT**

10/31/2021

	2021 Budget	2021 YTD	2021 Estimated Actual	2021 Est Actual vs Budget	YTD % of Budget	Variance Notes
<b>EXPENDITURES</b>						
<b>PERSONNEL</b>						
<b>Direct Compensation</b>						
Administration	594,460	340,154	437,548	156,912	57%	
Commission	12,500	9,472	11,366	1,134	76%	
Captains & Firefighters	2,204,660	1,901,173	2,293,926	(89,266)	86%	Offset with mobilization reimbursement and COVID-19 FEMA reimbursement
Fire & EMS Special Rescue	25,260	20,793	24,951	309	82%	
Volunteers & Chaplains	130,690	30,127	36,152	94,538	23%	
Fire Prevention & Investigation	156,530	84,613	101,535	54,995	54%	
Public Education	2,500	5,393	5,393	(2,893)	216%	
Training-External Parties	2,500	0	0	2,500	0%	
Training-Internal Personnel	268,070	209,701	251,641	16,429	78%	
Facilities	3,690	4,500	5,399	(1,709)	122%	
Vehicles & Equipment Maintenance	3,690	3,570	4,284	(905)	97%	
<b>Subtotal</b>	<b>3,404,550</b>	<b>2,609,495</b>	<b>3,172,196</b>	<b>232,199</b>	<b>77%</b>	
<b>Indirect Compensation</b>						
Administration	196,200	116,462	133,135	63,065	59%	
Commission	1,100	755	905	195	69%	
Captains & Firefighters	789,900	618,064	722,426	67,474	78%	
Volunteers & Chaplains	16,900	2,993	3,531	13,369	18%	
Fire Prevention & Investigation	48,800	23,766	28,519	20,281	49%	
Fire Suppression & EMS Training	49,600	41,441	48,730	870	84%	
<b>Subtotal</b>	<b>1,102,500</b>	<b>803,480</b>	<b>937,246</b>	<b>165,254</b>	<b>73%</b>	
<b>PERSONNEL TOTAL</b>	<b>4,507,050</b>	<b>3,412,975</b>	<b>4,109,442</b>	<b>397,452</b>	<b>76%</b>	
	<b>77.7%</b>	<b>78.6%</b>	<b>73.7%</b>			
<b>ADMINISTRATION OVERHEAD</b>						
<b>Administration &amp; Legislative Support</b>						
Administration	221,400	138,484	177,002	44,398	63%	
Operating Supplies	2,500	3,744	4,493	(1,993)	150%	
Small Tools & Minor Equipment	10,000	1,810	10,000	0	18%	
Professional Services	157,100	97,342	116,810	40,290	62%	
Bank Service Charges & Cash Management Fees	2,000	1,009	1,211	789	50%	
Advertising & Printing	500	0	0	500	0%	
Communication	44,300	32,691	39,229	5,071	74%	
Taxes & Assessments	100	59	70	30	59%	
Repairs & Maintenance	0	0	0	0	0%	
Other Services	500	0	0	500	0%	
Dues, Subscriptions, & Memberships	4,400	1,041	4,400	0	24%	
Refund of Deposits	0	600	600	(600)		
Other Custodial Services	0	188	188	(188)		
<b>Commission</b>	<b>30,000</b>	<b>26,562</b>	<b>24,272</b>	<b>5,728</b>	<b>89%</b>	
Operating Supplies	300	20	24	276	7%	
Small Tools & Minor Equipment	0	0	0	0		
Professional Services	0	381	457	(457)		
Professional Services-Legal	20,000	13,159	15,791	4,209	66%	
Professional Services-Election Costs	5,000	10,002	5,000	0	200%	
Advertising & Printing	1,000	0	0	1,000	0%	
Other Services & Rentals	500	0	0	500	0%	
Dues, Subscriptions, & Memberships	3,200	3,000	3,000	200	94%	
<b>Fire Suppression &amp; EMS</b>	<b>2,000</b>	<b>2,045</b>	<b>2,454</b>	<b>(454)</b>	<b>102%</b>	
Advertising & Printing	0	0	0	0		
Dues, Subscriptions, & Memberships	1,000	560	672	328	56%	
Awards & Recognition	1,000	1,485	1,782	(782)	149%	
<b>Fire Suppression &amp; EMS Volunteers</b>	<b>600</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>0%</b>	
Dues, Subscriptions, & Memberships	600	0	0	600	0%	
<b>Fire Prevention &amp; Investigation</b>	<b>500</b>	<b>185</b>	<b>222</b>	<b>278</b>	<b>37%</b>	
Advertising & Printing	0	0	0	0		
Dues, Subscriptions, & Memberships	500	185	222	278	37%	
<b>Public Education</b>	<b>1,000</b>	<b>510</b>	<b>612</b>	<b>388</b>	<b>51%</b>	
Advertising & Printing	1,000	510	612	388	51%	
<b>Subtotal</b>	<b>255,500</b>	<b>167,786</b>	<b>204,562</b>	<b>50,938</b>	<b>66%</b>	
<b>Infrastructure &amp; Facilities</b>						
Operating Supplies	10,000	4,350	5,220	4,780	44%	
Small Tools & Minor Equipment	29,000	2,554	29,000	0	9%	
Professional Services	20,000	14,922	14,922	5,078	75%	
Taxes & Assessments	4,000	3,817	3,817	183	95%	
Utilities Services	40,000	26,888	32,265	7,735	67%	
Repairs & Maintenance	52,400	165,894	199,073	(146,673)	317%	Offset with insurance recoveries revenue
Other Services & Rentals	0	425	425	(425)		
<b>Subtotal</b>	<b>155,400</b>	<b>218,850</b>	<b>284,722</b>	<b>(129,322)</b>	<b>141%</b>	
<b>Support Services</b>						
<b>Fire Suppression &amp; EMS</b>	<b>308,700</b>	<b>197,574</b>	<b>290,037</b>	<b>18,663</b>	<b>64%</b>	
Professional Services	76,700	55,623	66,748	9,952	73%	
Professional Services-Medical	20,000	13,849	20,000	0	69%	
Professional Services-COVID-19	0	0	0	0		
Communications	153,300	126,877	152,253	1,047	83%	
Insurance	50,000	360	50,000	0	1%	
Repairs & Maintenance	8,000	863	1,036	6,964	11%	
Other Services & Rentals	700	0	0	700	0%	
<b>Fire Suppression &amp; EMS Volunteers</b>	<b>3,400</b>	<b>4,294</b>	<b>4,294</b>	<b>(894)</b>	<b>126%</b>	
Professional Services	1,000	797	797	203	80%	
Professional Services-Medical	2,400	3,497	3,497	(1,097)	146%	
Other Services & Rentals	0	0	0	0		
<b>Fire Prevention &amp; Investigation</b>	<b>1,600</b>	<b>540</b>	<b>648</b>	<b>952</b>	<b>34%</b>	
Professional Services	1,000	0	0	1,000	0%	
Communications	600	540	648	(48)	90%	
Other Services & Rentals	0	0	0	0		
<b>Public Education</b>	<b>1,300</b>	<b>420</b>	<b>504</b>	<b>796</b>	<b>32%</b>	
Communications	1,000	420	504	496	42%	
Other Services & Rentals	300	0	0	300	0%	
<b>Subtotal</b>	<b>315,000</b>	<b>202,828</b>	<b>295,483</b>	<b>19,517</b>	<b>64%</b>	
<b>ADMINISTRATION OVERHEAD TOTAL</b>	<b>725,900</b>	<b>589,463</b>	<b>784,767</b>	<b>(58,867)</b>	<b>81%</b>	
<b>OPERATIONAL EQUIPMENT &amp; SUPPLIES</b>						
<b>Fire Suppression &amp; EMS</b>						
Operating Supplies	35,000	19,656	23,587	11,413	56%	
Operating Supplies-COVID-19	20,000	13,698	16,437	3,563	68%	
Fuel	13,000	10,343	12,411	589	80%	
Small Tools & Minor Equipment	20,000	4,792	5,750	14,250	24%	
<b>Subtotal</b>	<b>88,000</b>	<b>48,488</b>	<b>58,186</b>	<b>29,814</b>	<b>55%</b>	
<b>Fire Suppression &amp; EMS-Special Rescue</b>						
Operating Supplies	500	90	108	392	18%	
Small Tools & Minor Equipment	9,500	3,798	9,500	0	40%	
<b>Subtotal</b>	<b>10,000</b>	<b>3,888</b>	<b>9,608</b>	<b>392</b>	<b>39%</b>	
<b>Fire Suppression &amp; EMS-Volunteers &amp; Chaplains</b>						
Operating Supplies	500	248	248	252	50%	

**2021 BUDGET REPORT**

10/31/2021

	2021 Budget	2021 YTD	2021 Estimated Actual	2021 Est Actual vs Budget	YTD % of Budget
Small Tools & Minor Equipment	500	612	612	(112)	122%
<b>Subtotal</b>	<b>1,000</b>	<b>860</b>	<b>860</b>	<b>140</b>	<b>86%</b>
<b>Fire Prevention &amp; Investigation</b>					
Operating Supplies	400	112	134	266	28%
Small Tools & Minor Equipment	3,000	2,597	3,000	0	87%
<b>Subtotal</b>	<b>3,400</b>	<b>2,708</b>	<b>3,134</b>	<b>266</b>	<b>80%</b>
<b>Public Education</b>					
Operating Supplies	3,400	323	387	3,013	9%
Small Tools & Minor Equipment	300	7	8	292	2%
<b>Subtotal</b>	<b>3,700</b>	<b>329</b>	<b>395</b>	<b>3,305</b>	<b>9%</b>
<b>Vehicles &amp; Equipment Maintenance</b>					
Operating Supplies	5,000	1,181	1,417	3,583	24%
Small Tools & Minor Equipment	10,000	8,814	10,000	0	88%
Professional Services	1,000	5,210	5,210	(4,210)	521%
Repairs & Maintenance	228,400	167,928	201,514	26,886	74%
<b>Subtotal</b>	<b>244,400</b>	<b>183,133</b>	<b>218,141</b>	<b>26,259</b>	<b>75%</b>
<b>Uniforms &amp; PPE</b>					
<b>Administration</b>	<b>5,000</b>	<b>1,593</b>	<b>5,000</b>	<b>0</b>	<b>32%</b>
Uniforms	5,000	1,593	5,000	0	32%
<b>Fire Suppression &amp; EMS</b>	<b>65,000</b>	<b>21,806</b>	<b>59,895</b>	<b>5,105</b>	<b>34%</b>
Uniforms	20,000	10,381	20,000	0	52%
Bunker Gear	37,500	9,428	37,500	0	25%
Uniform Maintenance	7,500	1,996	2,395	5,105	27%
<b>Fire Suppression &amp; EMS-Volunteers &amp; Chaplains</b>	<b>0</b>	<b>4,983</b>	<b>4,983</b>	<b>(4,983)</b>	
Uniforms	0	133	133	(133)	
Bunker Gear	0	3,980	3,980	(3,980)	
Uniform Maintenance	0	870	870	(870)	
<b>Subtotal</b>	<b>70,000</b>	<b>28,382</b>	<b>69,878</b>	<b>122</b>	<b>41%</b>
<b>Training &amp; Travel</b>					
<b>Administration</b>	<b>6,000</b>	<b>886</b>	<b>1,063</b>	<b>4,937</b>	<b>15%</b>
Travel	2,000	71	85	1,915	4%
Training & Conferences	4,000	815	978	3,022	20%
<b>Commission</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0%</b>
Travel	2,500	0	0	2,500	0%
Training & Conferences	2,500	0	0	2,500	0%
<b>Fire Suppression &amp; EMS</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0%</b>
Travel	500	0	0	500	0%
<b>Fire Prevention &amp; Investigation</b>	<b>4,500</b>	<b>845</b>	<b>1,014</b>	<b>3,486</b>	<b>19%</b>
Travel	1,000	0	0	1,000	0%
Training & Conferences	3,500	845	1,014	2,486	24%
<b>Public Education</b>	<b>100</b>	<b>350</b>	<b>420</b>	<b>(320)</b>	<b>350%</b>
Travel	100	0	0	100	0%
Training & Conferences	0	350	420	(420)	
<b>Training-External Parties</b>	<b>3,000</b>	<b>1,637</b>	<b>1,964</b>	<b>1,036</b>	<b>55%</b>
Operating Supplies-CPR Classes	2,500	1,637	1,964	536	65%
Small Tools & Minor Equipment	300	0	0	300	0%
Advertising & Printing	200	0	0	200	0%
<b>Training-Internal Personnel</b>	<b>105,300</b>	<b>52,680</b>	<b>106,003</b>	<b>(703)</b>	<b>50%</b>
Operating Supplies	2,000	771	925	1,075	39%
Small Tools & Minor Equipment	500	0	0	500	0%
Professional Services	0	4,965	4,965	(4,965)	
Communications	600	420	504	96	70%
Travel	2,000	6	7	1,993	0%
Other Services & Rentals	200	0	0	200	0%
Training & Conferences	95,000	41,917	95,000	0	44%
Dues, Subscriptions, & Memberships	5,000	4,602	4,602	398	92%
<b>Subtotal</b>	<b>124,400</b>	<b>56,398</b>	<b>110,464</b>	<b>13,936</b>	<b>45%</b>
<b>OPERATIONAL EQUIPMENT &amp; SUPPLIES TOTAL</b>	<b>544,900</b>	<b>324,187</b>	<b>470,666</b>	<b>74,234</b>	<b>59%</b>
<b>CAPITAL</b>					
<b>Land, Buildings, &amp; Structures</b>					
Leasehold Improvements	20,000	0	20,000	0	0%
<b>Subtotal</b>	<b>20,000</b>	<b>0</b>	<b>20,000</b>	<b>0</b>	<b>0%</b>
<b>Machinery &amp; Equipment</b>					
Machinery & Equipment	0	13,697	13,697	(13,697)	
<b>Subtotal</b>	<b>0</b>	<b>13,697</b>	<b>13,697</b>	<b>(13,697)</b>	<b>0%</b>
<b>CAPITAL TOTAL</b>	<b>20,000</b>	<b>13,697</b>	<b>33,697</b>	<b>(13,697)</b>	<b>68%</b>
<b>TRANSFERS</b>					
Transfer Out-Capital Outlay Fund	175,000	0	175,000	0	0%
<b>TRANSFERS TOTAL</b>	<b>175,000</b>	<b>0</b>	<b>175,000</b>	<b>0</b>	<b>0%</b>
<b>TOTAL EXPENDITURES</b>	<b>5,972,850</b>	<b>4,340,322</b>	<b>5,573,572</b>	<b>399,122</b>	<b>73%</b>
		<b>72.7%</b>	<b>93.3%</b>		
Unassigned Beginning Fund Balance	\$ 2,290,000	\$ 2,130,082	\$ 2,130,082	(159,918)	
Committed Fund Balance	\$ 500,000	\$ 500,000	\$ 500,000	-	
Change in Fund Balance	\$ (5,850)	\$ 1,682,136	\$ 963,829	969,679	
<b>Ending Fund Balance</b>	<b>\$ 2,784,150</b>	<b>\$ 4,312,218</b>	<b>\$ 3,593,911</b>	<b>809,761</b>	

Variance Notes