

**2021 GENERAL OPERATING FUND  
REVENUE**

	YTD 9/30/2021	2021 Est Actual	2021 Budget	YTD % of Budget
Fire Levy	\$ 2,749,237	\$ 4,770,000	\$ 4,770,000	58%
Ambulance Transport Service	\$ 675,343	\$ 852,661	\$ 576,000	117%
KC EMS Levy	\$ 367,198	\$ 400,000	\$ 400,000	92%
Grant Revenue	\$ 205,164	\$ 205,164	\$ 4,000	5129%
Misc. Revenue	\$ 191,686	\$ 315,337	\$ 217,000	88%
<b>Total</b>	<b>\$ 4,188,629</b>	<b>\$ 6,543,162</b>	<b>\$ 5,967,000</b>	<b>70.2%</b>

**EXPENDITURES**

	YTD 9/30/2021	2021 Est Actual	2021 Budget	YTD % of Budget
Personnel (Wages & Benefits)	\$ 3,085,876	\$ 4,089,702	\$ 4,507,050	68%
Administration Overhead	\$ 492,625	\$ 751,501	\$ 725,900	68%
Operational Equipment & Supplies	\$ 290,832	\$ 461,290	\$ 544,900	53%
Capital	\$ 13,697	\$ 33,697	\$ 20,000	68%
Transfer-Out to Capial Outlay Fund	\$ -	\$ 175,000	\$ 175,000	0%
<b>Total</b>	<b>\$ 3,883,032</b>	<b>\$ 5,511,191</b>	<b>\$ 5,972,850</b>	<b>65.0%</b>

**FUND BALANCE**

	YTD 9/30/2021	2021 Est Actual	2021 Budget
Beginning Fund Balance-Unassigned	\$ 2,130,082	\$ 2,130,082	\$ 2,290,000
Beginning Fund Balance-Committed	\$ 500,000	\$ 500,000	\$ 500,000
Change in Fund Balance (Rev - Exp)	\$ 305,598	\$ 1,031,971	\$ (5,850)
<b>Ending Fund Balance</b>	<b>\$ 2,935,679</b>	<b>\$ 3,662,053</b>	<b>\$ 2,784,150</b>

**2021 BUDGET REPORT**

9/30/2021

	2021 Budget	2021 YTD	2021 Estimated Actual	2021 Est Actual vs Budget	YTD % of Budget
<b>REVENUES</b>					
<b>Property Taxes</b>					
Taxes, Real and Property	4,770,000	2,749,237	4,770,000	0	58%
Other Taxes	(5,000)	(6,247)	(8,329)	(3,329)	125%
<b>Subtotal</b>	<b>4,765,000</b>	<b>2,742,991</b>	<b>4,761,671</b>	<b>(3,329)</b>	<b>58%</b>
<b>Excise Taxes in Lieu of Property Tax</b>					
Leasehold Tax	2,000	1,471	1,961	(39)	74%
Forest/Timber Excise Tax	500	112	149	(351)	22%
<b>Subtotal</b>	<b>2,500</b>	<b>1,582</b>	<b>2,110</b>	<b>(390)</b>	<b>63%</b>
<b>Fire/EMS Services</b>					
KC EMS Levy	400,000	367,198	400,000	0	92%
Permits and Licenses	2,500	2,845	2,845	345	114%
Permits-Outdoor Burning	4,000	2,925	3,900	(100)	73%
Permits-Expo Center	2,500	1,425	1,900	(600)	57%
Fire Protection & Emergency Medical Services	13,000	19,560	19,560	6,560	150%
DNR & State Mobilization Reimbursement-Personnel	0	24,056	24,056	24,056	73%
CPR Class Fees	2,000	3,250	3,250	1,250	163%
Protective Inspection Services-Fire Marshal	150,000	112,500	112,500	(37,500)	75%
Plan Review Fees	5,000	3,834	3,834	(1,166)	77%
Ambulance Transport Services	360,000	278,915	371,887	11,887	77%
<b>Subtotal</b>	<b>939,000</b>	<b>816,509</b>	<b>943,733</b>	<b>4,733</b>	<b>87%</b>
<b>Grants &amp; Assistance</b>					
COVID-19 Non-Grant Assistance (US HHS Stimulus)	0	0	0	0	
GEMT Payment Program-Ambulance Transport	216,000	396,428	480,774	264,774	184%
Federal Indirect Grant From Department Of Homeland Se	0	106,290	106,290	106,290	
DHS-FEMA Grant	0	0	0	0	
State Grant-Dept of Health	1,000	1,260	1,260	260	126%
COVID 19 Testing Reimbursement (VERIFY ACCT)	0	97,614	97,614	97,614	
Local Grants, Entitlements & Payments	3,000	0	0	(3,000)	0%
<b>Subtotal</b>	<b>220,000</b>	<b>601,592</b>	<b>685,938</b>	<b>465,938</b>	<b>273%</b>
<b>Other Revenues</b>					
Investment Interest	40,000	17,512	23,349	(16,651)	44%
Investment Interest Fee	0	(473)	(631)	(631)	
Gains/Losses on Investments	500	229	305	(195)	46%
Contributions & Donations	0	1,385	1,385	1,385	
Sale of Surplus	0	2,500	2,500	2,500	
Judgements & Settlements	0	0	0	0	
Miscellaneous Other	0	600	600	600	
Prior Period Adjustment(s)	0	0	0	0	
Refundable Deposits	0	0	0	0	
Other Custodial Activities	0	188	188	188	
Insurance Recoveries	0	4,015	122,015	122,015	
<b>Subtotal</b>	<b>40,500</b>	<b>25,955</b>	<b>149,711</b>	<b>109,211</b>	<b>64%</b>
<b>Transfers</b>					
Transfer in from Capital Fund	0	0	0	0	
<b>Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL REVENUE</b>	<b>5,967,000</b>	<b>4,188,629</b>	<b>6,543,162</b>	<b>576,162</b>	<b>70%</b>
			109.7%		

Variance Notes

**2021 BUDGET REPORT**

9/30/2021

	2021 Budget	2021 YTD	2021 Estimated Actual	2021 Est Actual vs Budget	YTD % of Budget
<b>EXPENDITURES</b>					
<b>PERSONNEL</b>					
<b>Direct Compensation</b>					
Administration	594,460	306,969	436,498	157,962	52%
Commission	12,500	8,704	11,605	895	70%
Captains & Firefighters	2,204,660	1,725,890	2,288,726	(84,066)	78%
Fire & EMS Special Rescue	25,260	18,684	24,911	349	74%
Volunteers & Chaplains	130,690	27,669	36,892	93,798	21%
Fire Prevention & Investigation	156,530	73,140	97,520	59,010	47%
Public Education	2,500	5,393	5,393	(2,893)	216%
Training-External Parties	2,500	0	0	2,500	0%
Training-Internal Personnel	268,070	192,818	257,090	10,980	72%
Facilities	3,690	4,192	5,590	(1,900)	114%
Vehicles & Equipment Maintenance	3,690	3,314	4,418	(1,005)	90%
<b>Subtotal</b>	<b>3,404,550</b>	<b>2,366,772</b>	<b>3,168,644</b>	<b>235,768</b>	<b>70%</b>
<b>Indirect Compensation</b>					
Administration	196,200	102,309	132,513	63,687	52%
Commission	1,100	680	907	193	62%
Captains & Firefighters	789,900	554,599	707,382	82,518	70%
Volunteers & Chaplains	16,900	2,823	3,664	13,236	17%
Fire Prevention & Investigation	48,800	20,053	26,737	22,063	41%
Fire Suppression & EMS Training	49,600	38,641	49,855	(255)	78%
<b>Subtotal</b>	<b>1,102,500</b>	<b>719,105</b>	<b>921,058</b>	<b>181,442</b>	<b>65%</b>
<b>PERSONNEL TOTAL</b>	<b>4,507,050</b>	<b>3,085,876</b>	<b>4,089,702</b>	<b>417,210</b>	<b>68%</b>
	77.7%	79.5%	74.2%		
<b>ADMINISTRATION OVERHEAD</b>					
<b>Administration &amp; Legislative Support</b>					
Administration	221,400	131,258	187,662	33,738	59%
Operating Supplies	2,500	3,707	4,942	(2,442)	148%
Small Tools & Minor Equipment	10,000	74	10,000	0	1%
Professional Services	157,100	95,149	126,866	30,234	61%
Bank Service Charges & Cash Management Fees	2,000	897	1,196	804	45%
Advertising & Printing	500	0	0	500	0%
Communication	44,300	29,544	39,392	4,908	67%
Taxes & Assessments	100	59	78	22	59%
Repairs & Maintenance	0	0	0	0	0%
Other Services	500	0	0	500	0%
Dues, Subscriptions, & Memberships	4,400	1,041	4,400	0	24%
Refund of Deposits	0	600	600	(600)	
Other Custodial Services	0	188	188	(188)	
<b>Commission</b>	<b>30,000</b>	<b>15,414</b>	<b>24,552</b>	<b>5,448</b>	<b>51%</b>
Operating Supplies	300	20	27	273	7%
Small Tools & Minor Equipment	0	0	0	0	0%
Professional Services	0	381	508	(508)	
Professional Services-Legal	20,000	12,013	16,017	3,983	60%
Professional Services-Election Costs	5,000	0	5,000	0	0%
Advertising & Printing	1,000	0	0	1,000	0%
Other Services & Rentals	500	0	0	500	0%
Dues, Subscriptions, & Memberships	3,200	3,000	3,000	200	94%
<b>Fire Suppression &amp; EMS</b>	<b>2,000</b>	<b>2,045</b>	<b>2,727</b>	<b>(727)</b>	<b>102%</b>
Advertising & Printing	0	0	0	0	0%
Dues, Subscriptions, & Memberships	1,000	560	747	253	56%
Awards & Recognition	1,000	1,485	1,980	(980)	149%
<b>Fire Suppression &amp; EMS Volunteers</b>	<b>600</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>0%</b>
Dues, Subscriptions, & Memberships	600	0	0	600	0%
<b>Fire Prevention &amp; Investigation</b>	<b>500</b>	<b>185</b>	<b>247</b>	<b>253</b>	<b>37%</b>
Advertising & Printing	0	0	0	0	0%
Dues, Subscriptions, & Memberships	500	185	247	253	37%
<b>Public Education</b>	<b>1,000</b>	<b>510</b>	<b>680</b>	<b>320</b>	<b>51%</b>
Advertising & Printing	1,000	510	680	320	51%
<b>Subtotal</b>	<b>255,500</b>	<b>149,412</b>	<b>215,868</b>	<b>39,632</b>	<b>58%</b>
<b>Infrastructure &amp; Facilities</b>					
Operating Supplies	10,000	3,693	4,925	5,075	37%
Small Tools & Minor Equipment	29,000	2,343	29,000	0	8%
Professional Services	20,000	14,280	14,280	5,720	71%
Taxes & Assessments	4,000	3,817	3,817	183	95%
Utilities Services	40,000	23,970	31,960	8,040	60%
Repairs & Maintenance	52,400	130,530	174,040	(121,640)	249%
Other Services & Rentals	0	425	425	(425)	
<b>Subtotal</b>	<b>155,400</b>	<b>179,058</b>	<b>258,447</b>	<b>(103,047)</b>	<b>115%</b>
<b>Support Services</b>					
<b>Fire Suppression &amp; EMS</b>	<b>308,700</b>	<b>159,100</b>	<b>271,853</b>	<b>36,847</b>	<b>52%</b>
Professional Services	76,700	49,456	65,941	10,759	64%
Professional Services-Medical	20,000	7,349	20,000	0	37%
Professional Services-COVID-19	0	0	0	0	0%
Communications	153,300	101,492	135,322	17,978	66%
Insurance	50,000	360	50,000	0	1%
Repairs & Maintenance	8,000	443	590	7,410	6%
Other Services & Rentals	700	0	0	700	0%
<b>Fire Suppression &amp; EMS Volunteers</b>	<b>3,400</b>	<b>4,219</b>	<b>4,219</b>	<b>(819)</b>	<b>124%</b>
Professional Services	1,000	797	797	203	80%
Professional Services-Medical	2,400	3,422	3,422	(1,022)	143%
Other Services & Rentals	0	0	0	0	0%
<b>Fire Prevention &amp; Investigation</b>	<b>1,600</b>	<b>458</b>	<b>611</b>	<b>989</b>	<b>29%</b>
Professional Services	1,000	0	0	1,000	0%
Communications	600	458	611	(11)	76%
Other Services & Rentals	0	0	0	0	0%
<b>Public Education</b>	<b>1,300</b>	<b>378</b>	<b>504</b>	<b>796</b>	<b>29%</b>
Communications	1,000	378	504	496	38%
Other Services & Rentals	300	0	0	300	0%
<b>Subtotal</b>	<b>315,000</b>	<b>164,155</b>	<b>277,187</b>	<b>37,813</b>	<b>52%</b>
<b>ADMINISTRATION OVERHEAD TOTAL</b>	<b>725,900</b>	<b>492,625</b>	<b>751,501</b>	<b>(25,601)</b>	<b>68%</b>
<b>OPERATIONAL EQUIPMENT &amp; SUPPLIES</b>					
<b>Fire Suppression &amp; EMS</b>					
Operating Supplies	35,000	18,335	24,447	10,553	52%
Operating Supplies-COVID-19	20,000	7,419	9,892	10,108	37%
Fuel	13,000	9,200	12,266	734	71%
Small Tools & Minor Equipment	20,000	3,011	4,015	15,985	15%
<b>Subtotal</b>	<b>88,000</b>	<b>37,965</b>	<b>50,620</b>	<b>37,380</b>	<b>43%</b>
<b>Fire Suppression &amp; EMS-Special Rescue</b>					
Operating Supplies	500	36	48	452	7%
Small Tools & Minor Equipment	9,500	3,798	9,500	0	40%

Variance Notes

**2021 BUDGET REPORT**

9/30/2021

	2021 Budget	2021 YTD	2021 Estimated Actual	2021 Est Actual vs Budget	YTD % of Budget
<b>Subtotal</b>	<b>10,000</b>	<b>3,834</b>	<b>9,548</b>	<b>452</b>	<b>38%</b>
<b>Fire Suppression &amp; EMS-Volunteers &amp; Chaplains</b>					
Operating Supplies	500	248	248	252	50%
Small Tools & Minor Equipment	500	612	612	(112)	122%
<b>Subtotal</b>	<b>1,000</b>	<b>860</b>	<b>860</b>	<b>140</b>	<b>86%</b>
<b>Fire Prevention &amp; Investigation</b>					
Operating Supplies	400	112	149	251	28%
Small Tools & Minor Equipment	3,000	2,597	3,000	0	87%
<b>Subtotal</b>	<b>3,400</b>	<b>2,708</b>	<b>3,149</b>	<b>251</b>	<b>80%</b>
<b>Public Education</b>					
Operating Supplies	3,400	134	178	3,222	4%
Small Tools & Minor Equipment	300	7	9	291	2%
<b>Subtotal</b>	<b>3,700</b>	<b>140</b>	<b>187</b>	<b>3,513</b>	<b>4%</b>
<b>Vehicles &amp; Equipment Maintenance</b>					
Operating Supplies	5,000	1,181	1,575	3,425	24%
Small Tools & Minor Equipment	10,000	8,602	10,000	0	86%
Professional Services	1,000	5,210	5,210	(4,210)	521%
Repairs & Maintenance	228,400	151,240	201,653	26,747	66%
<b>Subtotal</b>	<b>244,400</b>	<b>166,232</b>	<b>218,438</b>	<b>25,962</b>	<b>68%</b>
<b>Uniforms &amp; PPE</b>					
<b>Administration</b>	<b>5,000</b>	<b>793</b>	<b>5,000</b>	<b>0</b>	<b>16%</b>
Uniforms	5,000	793	5,000	0	16%
<b>Fire Suppression &amp; EMS</b>	<b>65,000</b>	<b>18,868</b>	<b>58,419</b>	<b>6,581</b>	<b>29%</b>
Uniforms	20,000	10,381	20,000	0	52%
Bunker Gear	37,500	7,797	37,500	0	21%
Uniform Maintenance	7,500	689	919	6,581	9%
<b>Fire Suppression &amp; EMS-Volunteers &amp; Chaplains</b>	<b>0</b>	<b>4,983</b>	<b>4,983</b>	<b>(4,983)</b>	
Uniforms	0	133	133	(133)	
Bunker Gear	0	3,980	3,980	(3,980)	
Uniform Maintenance	0	870	870	(870)	
<b>Subtotal</b>	<b>70,000</b>	<b>24,643</b>	<b>68,401</b>	<b>1,599</b>	<b>35%</b>
<b>Training &amp; Travel</b>					
<b>Administration</b>	<b>6,000</b>	<b>886</b>	<b>1,181</b>	<b>4,819</b>	<b>15%</b>
Travel	2,000	71	94	1,906	4%
Training & Conferences	4,000	815	1,087	2,913	20%
<b>Commission</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0%</b>
Travel	2,500	0	0	2,500	0%
Training & Conferences	2,500	0	0	2,500	0%
<b>Fire Suppression &amp; EMS</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0%</b>
Travel	500	0	0	500	0%
<b>Fire Prevention &amp; Investigation</b>	<b>4,500</b>	<b>695</b>	<b>927</b>	<b>3,573</b>	<b>15%</b>
Travel	1,000	0	0	1,000	0%
Training & Conferences	3,500	695	927	2,573	20%
<b>Public Education</b>	<b>100</b>	<b>350</b>	<b>467</b>	<b>(367)</b>	<b>350%</b>
Travel	100	0	0	100	0%
Training & Conferences	0	350	467	(467)	
<b>Training-External Parties</b>	<b>3,000</b>	<b>1,637</b>	<b>2,182</b>	<b>818</b>	<b>55%</b>
Operating Supplies-CPR Classes	2,500	1,637	2,182	318	65%
Small Tools & Minor Equipment	300	0	0	300	0%
Advertising & Printing	200	0	0	200	0%
<b>Training-Internal Personnel</b>	<b>105,300</b>	<b>50,882</b>	<b>105,331</b>	<b>(31)</b>	<b>48%</b>
Operating Supplies	2,000	189	252	1,748	9%
Small Tools & Minor Equipment	500	0	0	500	0%
Professional Services	0	4,965	4,965	(4,965)	
Communications	600	378	504	96	63%
Travel	2,000	6	7	1,993	0%
Other Services & Rentals	200	0	0	200	0%
Training & Conferences	95,000	40,742	95,000	0	43%
Dues, Subscriptions, & Memberships	5,000	4,602	4,602	398	92%
<b>Subtotal</b>	<b>124,400</b>	<b>54,449</b>	<b>110,087</b>	<b>14,313</b>	<b>44%</b>
<b>OPERATIONAL EQUIPMENT &amp; SUPPLIES TOTAL</b>	<b>544,900</b>	<b>290,832</b>	<b>461,290</b>	<b>83,610</b>	<b>53%</b>
<b>CAPITAL</b>					
<b>Land, Buildings, &amp; Structures</b>					
Leasehold Improvements	20,000	0	20,000	0	0%
<b>Subtotal</b>	<b>20,000</b>	<b>0</b>	<b>20,000</b>	<b>0</b>	<b>0%</b>
<b>Machinery &amp; Equipment</b>					
Machinery & Equipment	0	13,697	13,697	(13,697)	
<b>Subtotal</b>	<b>0</b>	<b>13,697</b>	<b>13,697</b>	<b>(13,697)</b>	<b>0%</b>
<b>CAPITAL TOTAL</b>	<b>20,000</b>	<b>13,697</b>	<b>33,697</b>	<b>(13,697)</b>	<b>68%</b>
<b>TRANSFERS</b>					
Transfer Out-Capital Outlay Fund	175,000	0	175,000	0	0%
<b>TRANSFERS TOTAL</b>	<b>175,000</b>	<b>0</b>	<b>175,000</b>	<b>0</b>	<b>0%</b>
<b>TOTAL EXPENDITURES</b>	<b>5,972,850</b>	<b>3,883,032</b>	<b>5,511,191</b>	<b>461,521</b>	<b>65%</b>
		65.0%	92.3%		
Unassigned Beginning Fund Balance \$	2,290,000	\$ 2,130,082	\$ 2,130,082	(159,918)	
Committed Fund Balance \$	500,000	\$ 500,000	\$ 500,000	-	
Change in Fund Balance \$	(5,850)	\$ 305,598	\$ 1,031,971	1,037,821	
Ending Fund Balance \$	2,784,150	\$ 2,935,679	\$ 3,662,053	877,903	

Variance Notes