

**2021 GENERAL OPERATING FUND  
REVENUE**

	YTD 11/30/2021	2021 Est Actual	2021 Budget	YTD % of Budget
Fire Levy	\$ 4,754,527	\$ 4,770,000	\$ 4,770,000	100%
Ambulance Transport Service	\$ 788,139	\$ 846,753	\$ 576,000	137%
KC EMS Levy	\$ 379,053	\$ 400,000	\$ 400,000	95%
Grant Revenue	\$ 205,164	\$ 205,164	\$ 4,000	5129%
Misc. Revenue	\$ 322,509	\$ 323,806	\$ 217,000	149%
<b>Total</b>	<b>\$ 6,449,392</b>	<b>\$ 6,545,722</b>	<b>\$ 5,967,000</b>	<b>108.1%</b>

**EXPENDITURES**

	YTD 11/30/2021	2021 Est Actual	2021 Budget	YTD % of Budget
Personnel (Wages & Benefits)	\$ 3,840,828	\$ 4,149,419	\$ 4,507,050	85%
Administration Overhead	\$ 693,394	\$ 785,672	\$ 725,900	96%
Operational Equipment & Supplies	\$ 349,244	\$ 468,877	\$ 544,900	64%
Capital	\$ 13,697	\$ 13,697	\$ 20,000	68%
Transfer-Out to Capial Outlay Fund	\$ -	\$ 175,000	\$ 175,000	0%
<b>Total</b>	<b>\$ 4,897,164</b>	<b>\$ 5,592,664</b>	<b>\$ 5,972,850</b>	<b>82.0%</b>

**FUND BALANCE**

	YTD 11/30/2021	2021 Est Actual	2021 Budget
Beginning Fund Balance-Unassigned	\$ 2,130,082	\$ 2,130,082	\$ 2,290,000
Beginning Fund Balance-Committed	\$ 500,000	\$ 500,000	\$ 500,000
Change in Fund Balance (Rev - Exp)	\$ 1,552,227	\$ 953,058	\$ (5,850)
<b>Ending Fund Balance</b>	<b>\$ 4,182,309</b>	<b>\$ 3,583,140</b>	<b>\$ 2,784,150</b>

**2021 BUDGET REPORT**

11/30/2021

	2021 Budget	2021 YTD	2021 Estimated Actual	2021 Est Actual vs Budget	YTD % of Budget
<b>REVENUES</b>					
<b>Property Taxes</b>					
Taxes, Real and Property	4,770,000	4,754,527	4,770,000	0	100%
Other Taxes	(5,000)	(14,437)	(15,750)	(10,750)	289%
<b>Subtotal</b>	<b>4,765,000</b>	<b>4,740,089</b>	<b>4,754,250</b>	<b>(10,750)</b>	<b>99%</b>
<b>Excise Taxes in Lieu of Property Tax</b>					
Leasehold Tax	2,000	2,167	2,364	364	108%
Forest/Timber Excise Tax	500	112	122	(378)	22%
<b>Subtotal</b>	<b>2,500</b>	<b>2,279</b>	<b>2,486</b>	<b>(14)</b>	<b>91%</b>
<b>Fire/EMS Services</b>					
KC EMS Levy	400,000	379,053	400,000	0	95%
Permits and Licenses	2,500	2,845	2,845	345	114%
Permits-Outdoor Burning	4,000	4,515	4,925	925	113%
Permits-Expo Center	2,500	1,710	1,865	(635)	68%
Fire Protection & Emergency Medical Services	13,000	19,560	19,560	6,560	150%
DNR & State Mobilization Reimbursement-Personnel	0	24,056	24,056	24,056	
CPR Class Fees	2,000	3,250	3,250	1,250	163%
Protective Inspection Services-Fire Marshal	150,000	112,500	112,500	(37,500)	75%
Plan Review Fees	5,000	3,834	3,834	(1,166)	77%
Ambulance Transport Services	360,000	339,684	370,564	10,564	94%
<b>Subtotal</b>	<b>939,000</b>	<b>891,007</b>	<b>943,401</b>	<b>4,401</b>	<b>95%</b>
<b>Grants &amp; Assistance</b>					
COVID-19 Non-Grant Assistance (US HHS Stimulus)	0	0	0	0	
GEMT Payment Program-Ambulance Transport	216,000	448,455	476,188	260,188	208%
Federal Indirect Grant From Department Of Homeland S	0	106,290	106,290	106,290	
DHS-FEMA Grant	0	0	0	0	
State Grant-Dept of Health	1,000	1,260	1,260	260	126%
COVID 19 Testing Reimbursement (VERIFY ACCT)	0	97,614	97,614	97,614	
Local Grants, Entitlements & Payments	3,000	0	0	(3,000)	0%
<b>Subtotal</b>	<b>220,000</b>	<b>653,620</b>	<b>681,353</b>	<b>461,353</b>	<b>297%</b>
<b>Other Revenues</b>					
Investment Interest	40,000	20,520	22,386	(17,614)	51%
Investment Interest Fee	0	(583)	(637)	(637)	
Gains/Losses on Investments	500	264	288	(212)	53%
Contributions & Donations	0	1,485	1,485	1,485	
Sale of Surplus	0	2,500	2,500	2,500	
Judgements & Settlements	0	0	0	0	
Miscellaneous Other	0	1,200	1,200	1,200	
Prior Period Adjustment(s)	0	0	0	0	
Refundable Deposits	0	0	0	0	
Other Custodial Activities	0	4,909	4,909	4,909	
Insurance Recoveries	0	132,102	132,102	132,102	
<b>Subtotal</b>	<b>40,500</b>	<b>162,397</b>	<b>164,233</b>	<b>123,733</b>	<b>401%</b>
<b>Transfers</b>					
Transfer in from Capital Fund	0	0	0	0	
<b>Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL REVENUE</b>	<b>5,967,000</b>	<b>6,449,392</b>	<b>6,545,722</b>	<b>578,722</b>	<b>108%</b>
			<b>109.7%</b>		

Variance Notes

Prorated for 2021

2021 BUDGET REPORT

11/30/2021

	2021 Budget	2021 YTD	2021 Estimated Actual	2021 Est Actual vs Budget	YTD % of Budget	Variance Notes
<b>EXPENDITURES</b>						
<b>PERSONNEL</b>						
<b>Direct Compensation</b>						
Administration	594,460	388,182	420,653	173,807	65%	
Commission	12,500	11,136	12,148	352	89%	
Captains & Firefighters	2,204,660	2,180,908	2,353,487	(148,827)	99%	Offset with mobilization reimbursement and COVID-19 FEMA reimbursement
Fire & EMS Special Rescue	25,260	22,902	24,984	276	91%	
Volunteers & Chaplains	130,690	32,784	35,765	94,925	25%	
Fire Prevention & Investigation	156,530	96,086	104,821	51,709	61%	
Public Education	2,500	5,833	5,833	(3,333)	233%	
Training-External Parties	2,500	0	0	2,500	0%	
Training-Internal Personnel	268,070	223,664	243,997	24,073	83%	
Facilities	3,690	4,807	5,244	(1,554)	130%	
Vehicles & Equipment Maintenance	3,690	3,826	4,173	(822)	104%	
<b>Subtotal</b>	<b>3,404,550</b>	<b>2,970,128</b>	<b>3,211,104</b>	<b>193,276</b>	<b>87%</b>	
<b>Indirect Compensation</b>						
Administration	196,200	124,242	133,228	62,972	63%	
Commission	1,100	882	962	138	80%	
Captains & Firefighters	789,900	671,547	723,847	66,053	85%	
Volunteers & Chaplains	16,900	3,172	3,433	13,467	19%	
Fire Prevention & Investigation	48,800	27,183	29,654	19,146	56%	
Fire Suppression & EMS Training	49,600	43,675	47,190	2,410	88%	
<b>Subtotal</b>	<b>1,102,500</b>	<b>870,700</b>	<b>938,315</b>	<b>164,185</b>	<b>79%</b>	
<b>PERSONNEL TOTAL</b>	<b>4,507,050</b>	<b>3,840,828</b>	<b>4,149,419</b>	<b>357,462</b>	<b>85%</b>	
	77.7%	78.4%	74.2%			
<b>ADMINISTRATION OVERHEAD</b>						
<b>Administration &amp; Legislative Support</b>						
Administration	221,400	154,021	170,943	50,457	70%	
Operating Supplies	2,500	3,895	4,249	(1,749)	156%	
Small Tools & Minor Equipment	10,000	1,810	1,974	8,026	18%	
Professional Services	157,100	109,063	118,978	38,122	69%	
Bank Service Charges & Cash Management Fees	2,000	1,110	1,211	789	55%	
Advertising & Printing	500	0	0	500	0%	
Communication	44,300	36,006	39,279	5,021	81%	
Taxes & Assessments	100	59	64	36	59%	
Repairs & Maintenance	0	0	0	0	0%	
Other Services	500	0	0	500	0%	
Dues, Subscriptions, & Memberships	4,400	1,291	4,400	0	29%	
Refund of Deposits	0	600	600	(600)		
Other Custodial Services	0	188	188	(188)		
<b>Commission</b>	<b>30,000</b>	<b>32,449</b>	<b>33,762</b>	<b>(3,762)</b>	<b>108%</b>	
Operating Supplies	300	20	22	278	7%	
Small Tools & Minor Equipment	0	0	0	0		
Professional Services	0	381	415	(415)		
Professional Services-Legal	20,000	13,985	15,256	4,744	70%	
Professional Services-Election Costs	5,000	15,004	15,004	(10,004)	300%	
Advertising & Printing	1,000	59	64	936	6%	
Other Services & Rentals	500	0	0	500	0%	
Dues, Subscriptions, & Memberships	3,200	3,000	3,000	200	94%	
<b>Fire Suppression &amp; EMS</b>	<b>2,000</b>	<b>2,195</b>	<b>2,395</b>	<b>(395)</b>	<b>110%</b>	
Advertising & Printing	0	0	0	0		
Dues, Subscriptions, & Memberships	1,000	710	775	225	71%	
Awards & Recognition	1,000	1,485	1,620	(620)	149%	
<b>Fire Suppression &amp; EMS Volunteers</b>	<b>600</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>0%</b>	
Dues, Subscriptions, & Memberships	600	0	0	600	0%	
<b>Fire Prevention &amp; Investigation</b>	<b>500</b>	<b>185</b>	<b>202</b>	<b>298</b>	<b>37%</b>	
Advertising & Printing	0	0	0	0		
Dues, Subscriptions, & Memberships	500	185	202	298	37%	
<b>Public Education</b>	<b>1,000</b>	<b>532</b>	<b>581</b>	<b>419</b>	<b>53%</b>	
Advertising & Printing	1,000	532	581	419	53%	
<b>Subtotal</b>	<b>255,500</b>	<b>189,382</b>	<b>207,883</b>	<b>47,617</b>	<b>74%</b>	
<b>Infrastructure &amp; Facilities</b>						
Operating Supplies	10,000	4,528	4,939	5,061	45%	
Small Tools & Minor Equipment	29,000	3,567	29,000	0	12%	
Professional Services	20,000	14,922	20,000	0	75%	
Taxes & Assessments	4,000	3,817	3,817	183	95%	
Utilities Services	40,000	27,875	30,409	9,591	70%	
Repairs & Maintenance	52,400	169,373	184,771	(132,371)	323%	Offset with insurance recoveries revenue
Other Services & Rentals	0	425	425	(425)		
<b>Subtotal</b>	<b>155,400</b>	<b>224,506</b>	<b>273,360</b>	<b>(117,960)</b>	<b>144%</b>	
<b>Support Services</b>						
<b>Fire Suppression &amp; EMS</b>	<b>308,700</b>	<b>274,127</b>	<b>298,952</b>	<b>9,748</b>	<b>89%</b>	
Professional Services	76,700	62,855	68,569	8,131	82%	
Professional Services-Medical	20,000	13,849	20,000	0	69%	
Professional Services-COVID-19	0	0	0	0		
Communications	153,300	141,359	154,210	(910)	92%	
Insurance	50,000	54,863	54,863	(4,863)	110%	
Repairs & Maintenance	8,000	1,201	1,310	6,690	15%	
Other Services & Rentals	700	0	0	700	0%	
<b>Fire Suppression &amp; EMS Volunteers</b>	<b>3,400</b>	<b>4,294</b>	<b>4,294</b>	<b>(894)</b>	<b>126%</b>	
Professional Services	1,000	797	797	203	80%	
Professional Services-Medical	2,400	3,497	3,497	(1,097)	146%	
Other Services & Rentals	0	0	0	0		
<b>Fire Prevention &amp; Investigation</b>	<b>1,600</b>	<b>622</b>	<b>679</b>	<b>921</b>	<b>39%</b>	
Professional Services	1,000	0	0	1,000	0%	
Communications	600	622	679	(79)	104%	
Other Services & Rentals	0	0	0	0		
<b>Public Education</b>	<b>1,300</b>	<b>462</b>	<b>504</b>	<b>796</b>	<b>36%</b>	
Communications	1,000	462	504	496	46%	
Other Services & Rentals	300	0	0	300	0%	
<b>Subtotal</b>	<b>315,000</b>	<b>279,506</b>	<b>304,429</b>	<b>10,571</b>	<b>89%</b>	
<b>ADMINISTRATION OVERHEAD TOTAL</b>	<b>725,900</b>	<b>693,394</b>	<b>785,672</b>	<b>(59,772)</b>	<b>96%</b>	
<b>OPERATIONAL EQUIPMENT &amp; SUPPLIES</b>						
<b>Fire Suppression &amp; EMS</b>						
Operating Supplies	35,000	20,081	21,906	13,094	57%	
Operating Supplies-COVID-19	20,000	13,867	15,128	4,872	69%	
Fuel	13,000	11,775	12,846	154	91%	
Small Tools & Minor Equipment	20,000	6,068	6,619	13,381	30%	
<b>Subtotal</b>	<b>88,000</b>	<b>51,791</b>	<b>56,499</b>	<b>31,501</b>	<b>59%</b>	
<b>Fire Suppression &amp; EMS-Special Rescue</b>						
Operating Supplies	500	90	98	402	18%	
Small Tools & Minor Equipment	9,500	5,643	9,500	0	59%	
<b>Subtotal</b>	<b>10,000</b>	<b>5,733</b>	<b>9,598</b>	<b>402</b>	<b>57%</b>	
<b>Fire Suppression &amp; EMS-Volunteers &amp; Chaplains</b>						
Operating Supplies	500	248	248	252	50%	

**2021 BUDGET REPORT**

11/30/2021

Variance Notes

	2021 Budget	2021 YTD	2021 Estimated Actual	2021 Est Actual vs Budget	YTD % of Budget
Small Tools & Minor Equipment	500	612	612	(112)	122%
<b>Subtotal</b>	<b>1,000</b>	<b>860</b>	<b>860</b>	<b>140</b>	<b>86%</b>
<b>Fire Prevention &amp; Investigation</b>					
Operating Supplies	400	112	122	278	28%
Small Tools & Minor Equipment	3,000	3,181	3,181	(181)	106%
<b>Subtotal</b>	<b>3,400</b>	<b>3,292</b>	<b>3,303</b>	<b>97</b>	<b>97%</b>
<b>Public Education</b>					
Operating Supplies	3,400	476	519	2,881	14%
Small Tools & Minor Equipment	300	7	7	293	2%
<b>Subtotal</b>	<b>3,700</b>	<b>483</b>	<b>527</b>	<b>3,173</b>	<b>13%</b>
<b>Vehicles &amp; Equipment Maintenance</b>					
Operating Supplies	5,000	1,438	1,569	3,431	29%
Small Tools & Minor Equipment	10,000	8,814	9,615	385	88%
Professional Services	1,000	5,210	5,210	(4,210)	521%
Repairs & Maintenance	228,400	183,393	200,065	28,335	80%
<b>Subtotal</b>	<b>244,400</b>	<b>198,855</b>	<b>216,459</b>	<b>27,941</b>	<b>81%</b>
<b>Uniforms &amp; PPE</b>					
<b>Administration</b>	<b>5,000</b>	<b>1,593</b>	<b>5,000</b>	<b>0</b>	<b>32%</b>
Uniforms	5,000	1,593	5,000	0	32%
<b>Fire Suppression &amp; EMS</b>	<b>65,000</b>	<b>22,545</b>	<b>59,678</b>	<b>5,322</b>	<b>35%</b>
Uniforms	20,000	10,479	20,000	0	52%
Bunker Gear	37,500	10,069	37,500	0	27%
Uniform Maintenance	7,500	1,996	2,178	5,322	27%
<b>Fire Suppression &amp; EMS-Volunteers &amp; Chaplains</b>	<b>0</b>	<b>5,028</b>	<b>5,028</b>	<b>(5,028)</b>	
Uniforms	0	178	178	(178)	
Bunker Gear	0	3,980	3,980	(3,980)	
Uniform Maintenance	0	870	870	(870)	
<b>Subtotal</b>	<b>70,000</b>	<b>29,166</b>	<b>69,706</b>	<b>294</b>	<b>42%</b>
<b>Training &amp; Travel</b>					
<b>Administration</b>	<b>6,000</b>	<b>886</b>	<b>966</b>	<b>5,034</b>	<b>15%</b>
Travel	2,000	71	77	1,923	4%
Training & Conferences	4,000	815	889	3,111	20%
<b>Commission</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0%</b>
Travel	2,500	0	0	2,500	0%
Training & Conferences	2,500	0	0	2,500	0%
<b>Fire Suppression &amp; EMS</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0%</b>
Travel	500	0	0	500	0%
<b>Fire Prevention &amp; Investigation</b>	<b>4,500</b>	<b>2,074</b>	<b>2,263</b>	<b>2,237</b>	<b>46%</b>
Travel	1,000	534	583	417	53%
Training & Conferences	3,500	1,540	1,680	1,820	44%
<b>Public Education</b>	<b>100</b>	<b>350</b>	<b>382</b>	<b>(282)</b>	<b>350%</b>
Travel	100	0	0	100	0%
Training & Conferences	0	350	382	(382)	
<b>Training-External Parties</b>	<b>3,000</b>	<b>1,637</b>	<b>1,785</b>	<b>1,215</b>	<b>55%</b>
Operating Supplies-CPR Classes	2,500	1,637	1,785	715	65%
Small Tools & Minor Equipment	300	0	0	300	0%
Advertising & Printing	200	0	0	200	0%
<b>Training-Internal Personnel</b>	<b>105,300</b>	<b>54,117</b>	<b>106,529</b>	<b>(1,229)</b>	<b>51%</b>
Operating Supplies	2,000	771	841	1,159	39%
Small Tools & Minor Equipment	500	559	610	(110)	112%
Professional Services	0	4,965	4,965	(4,965)	
Communications	600	462	504	96	77%
Travel	2,000	6	6	1,994	0%
Other Services & Rentals	200	0	0	200	0%
Training & Conferences	95,000	42,752	95,000	0	45%
Dues, Subscriptions, & Memberships	5,000	4,602	4,602	398	92%
<b>Subtotal</b>	<b>124,400</b>	<b>59,063</b>	<b>111,925</b>	<b>12,475</b>	<b>47%</b>
<b>OPERATIONAL EQUIPMENT &amp; SUPPLIES TOTAL</b>	<b>544,900</b>	<b>349,244</b>	<b>468,877</b>	<b>76,023</b>	<b>64%</b>
<b>CAPITAL</b>					
<b>Land, Buildings, &amp; Structures</b>					
Leasehold Improvements	20,000	0	0	20,000	0%
<b>Subtotal</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>0%</b>
<b>Machinery &amp; Equipment</b>					
Machinery & Equipment	0	13,697	13,697	(13,697)	
<b>Subtotal</b>	<b>0</b>	<b>13,697</b>	<b>13,697</b>	<b>(13,697)</b>	<b>0%</b>
<b>CAPITAL TOTAL</b>	<b>20,000</b>	<b>13,697</b>	<b>13,697</b>	<b>6,303</b>	<b>68%</b>
<b>TRANSFERS</b>					
Transfer Out-Capital Outlay Fund	175,000	0	175,000	0	0%
<b>TRANSFERS TOTAL</b>	<b>175,000</b>	<b>0</b>	<b>175,000</b>	<b>0</b>	<b>0%</b>
<b>TOTAL EXPENDITURES</b>	<b>5,972,850</b>	<b>4,897,164</b>	<b>5,592,664</b>	<b>380,016</b>	<b>82%</b>
		82.0%	93.6%		
Unassigned Beginning Fund Balance	\$ 2,290,000	\$ 2,130,082	\$ 2,130,082	(159,918)	
Committed Fund Balance	\$ 500,000	\$ 500,000	\$ 500,000	-	
Change in Fund Balance	\$ (5,850)	\$ 1,552,227	\$ 953,058	958,908	
<b>Ending Fund Balance</b>	<b>\$ 2,784,150</b>	<b>\$ 4,182,309</b>	<b>\$ 3,583,140</b>	<b>798,990</b>	